DEFINING A HIGHER STANDARD"



MANDATE OF THE INDEPENDENT LEAD DIRECTOR

1. General

The independent lead director (the "Independent Lead Director") of Western Forest Products Inc. (the "Corporation") is appointed by the board of directors of the Corporation (the "Board") from among the independent directors. The Independent Lead Director is responsible for providing leadership to, and oversight of, the Board to ensure the effective execution of its responsibilities independent of the interests of management.

The Independent Lead Director also works with the Chairman of the Board, the Chief Executive Officer and the Chief Financial Officer to address the Corporation's responsibilities to stakeholders including shareholders, employees, customers, governments and the public.

2. Responsibilities

To facilitate the general mandate of the Independent Lead Director described in (1), above, the Independent Lead Director will:

- Provide effective leadership so that the Board can function independently of management by requiring that the independent directors meet regularly;
- Preside over all meetings of the Board at which the Chairman, if any, is not present, including independent directors' meetings;
- Generally serve as liaison between the Chairman and the other independent directors;
- Consult with the Chairman of the Board, the Chief Executive Officer and the Chief Financial Officer regarding meeting agendas and other information sent to the Board;
- Ensure that he or she is available for consultation and direct communication with shareholders and the investment community;
- Notify other members of the Board regarding any legitimate shareholder concerns of which he or she becomes aware;
- Organize and lead the Management Resource and Compensation Committee's evaluation of the Chief Executive Officer and provide recommendations to the Board on the Chief Executive Officer's compensation and evaluation; and
- Organize and lead the evaluation of the Chairman.

Dated as of May 2, 2018