

2025 Second Quarter Report

# Management's Discussion & Analysis

The following Management's Discussion and Analysis ("MD&A") reports and comments on the financial condition and results of operations of Western Forest Products Inc. (the "Company", "Western", "us", "we", or "our"), on a consolidated basis, for the three and six months ended June 30, 2025, to help security holders and other readers understand our Company and the key factors underlying our financial results. This discussion and analysis should be read in conjunction with our unaudited condensed consolidated interim financial statements and the notes thereto for the three and six months ended June 30, 2025, and our audited annual consolidated financial statements and the notes thereto and Management's Discussion and Analysis for the year ended December 31, 2024, which can be found on SEDAR+ at <a href="www.sedarplus.ca">www.sedarplus.ca</a>. Unless otherwise noted, the information in this discussion and analysis is updated to August 7, 2025.

The Company has prepared the consolidated financial statements for the three and six months ended June 30, 2025, in accordance with IFRS Accounting Standards, as issued by the International Accounting Standards Board. Amounts discussed herein are based on our unaudited condensed consolidated interim financial statements and are presented in millions of Canadian dollars unless otherwise noted.

Reference is made in this MD&A to Adjusted Earnings Before Interest, Tax, Depreciation and Amortization ("Adjusted EBITDA"). Adjusted EBITDA is defined as operating income prior to operating restructuring items and other income (expense), plus amortization of plant, equipment, right of use and timber licence assets, impairment adjustments, and changes in fair value of biological assets. Adjusted EBITDA margin is Adjusted EBITDA as a proportion of revenue. Western uses Adjusted EBITDA and Adjusted EBITDA margin as benchmark measurements of our own operating results and as benchmarks relative to our competitors. We consider Adjusted EBITDA to be a meaningful supplement to operating income as a performance measure primarily because amortization expense, impairment adjustments and changes in the fair value of biological assets are non-cash costs, and vary widely from company to company in a manner that we consider largely independent of the underlying cost efficiency of their operating facilities. Further, the inclusion of operating restructuring items which are unpredictable in nature and timing may make comparisons of our operating results between periods more difficult. We also believe Adjusted EBITDA and Adjusted EBITDA margin are commonly used by securities analysts, investors and other interested parties to evaluate our financial performance.

Adjusted EBITDA does not represent cash generated from operations as defined by IFRS and it is not necessarily indicative of cash available to fund cash needs. Furthermore, Adjusted EBITDA does not reflect the impact of certain items that affect our net income. Adjusted EBITDA and Adjusted EBITDA margin are not measures of financial performance under IFRS and should not be considered as alternatives to measures of performance under IFRS. Moreover, because all companies do not calculate Adjusted EBITDA in the same manner, Adjusted EBITDA and Adjusted EBITDA margin calculated by Western may differ from similar measures calculated by other companies. A reconciliation between the Company's net income as reported in accordance with IFRS and Adjusted EBITDA is included in the "Non-GAAP Financial Measures" section of this report.

Management uses key performance indicators such as net debt, net debt to capitalization and current assets to current liabilities. Net debt is defined as long-term debt and bank indebtedness less cash and cash equivalents. Net debt to capitalization is a ratio defined as net debt divided by capitalization, with capitalization being the sum of net debt and equity. Current assets to current liabilities ratio is defined as total current assets divided by total current liabilities. These key performance indicators are non-GAAP financial measures that do not have a standardized meaning and may not be comparable to similar measures used by other issuers. They are not recognized by IFRS, but are meaningful in that they indicate the Company's ability to meet its obligations on an ongoing basis and indicate whether the Company is more or less leveraged than in the past.

This MD&A contains statements that may constitute forward-looking statements under the applicable securities laws. Readers are cautioned against placing undue reliance on forward-looking statements. All statements herein, other than statements of historical fact, may be forward-looking statements and can be identified by the use of words such as "will", "commit", "project", "estimate", "expect", "anticipate", "plan", "target", "forecast", "intend", "believe", "seek", "could", "should", "may", "likely", "continue", "pursue" and similar references to future periods. Forward-looking statements in this MD&A include, but are not limited to, statements relating to our current intent, belief or expectations with respect to: domestic, North American and international market conditions, prices, demands and growth, including demands for our cedar products; economic conditions; legislative changes and policy initiatives; the softwood lumber dispute and expected timing for duties to be finalized; the applicability and scope of tariffs and the expected timing thereof; our growth, marketing, production, wholesale, operational and capital allocation plans, investments and strategies, fibre availability and regulatory developments; the development, completion and implementation of integrated resource management plans or forest landscape plan pilots by First Nations and the expected timing and cost of completion and commissioning of the Company's announced capital investments and capital expenditures, including the new kilns, future operations of the Columbia Vista Sawmill and any insurance proceeds available in relation to the fire that occurred at such sawmill, and the timing it may take to resolve the La-kwa sa muqw Forestry Limited Partnership labour dispute. Although such statements reflect management's current reasonable beliefs, expectations and assumptions as to, amongst other things, the future supply and demand of forest products, global and regional economic activity and the consistency of the regulatory framework wi

Many factors could cause our actual results or performance to be materially different, including: economic and financial conditions including inflation, international demand for forest products, the Company's ability to export its products, cost and availability of shipping carrier capacity, competition and selling prices, international trade disputes and sanctions, changes in foreign currency exchange rates, labour disputes and disruptions, ability to recruit workers, natural disasters, the impact of climate change, relations with First Nations groups, First Nations' claims and settlements, the availability of fibre and AAC, the ability to obtain operational permits, development and changes in laws and regulations affecting the forest industry, changes in the price of key materials for our products, changes in opportunities, information systems security and other factors referenced under the "Risks and Uncertainties" section herein. The foregoing list is not exhaustive, as other factors could adversely affect our actual results and performance. Forward-looking statements are based only on information currently statements.

# **Summary of Selected Quarterly Results (1)**

(millions of Canadian dollars ("CAD") except per share amounts and where otherwise noted)

Summary Information		Q2 2025	Q2 2024	Q1 2025	YTD 2025	YTD 2024
Revenue			-			
Lumber (2)		\$ 218.2	\$ 235.3	\$ 210.2	\$ 428.4	\$ 412.9
Logs		49.0	56.5	33.5	82.5	101.6
By-products		11.7	12.4	10.9	22.6	22.9
Forestry services and other (3)		10.2	5.3	7.9	18.1	11.6
Total revenue		289.1	309.5	262.5	551.6	549.0
Freight		16.7	19.4	16.3	33.0	35.4
Export tax expense		8.8	6.3	9.0	17.8	10.3
Stumpage		5.6	6.6	2.3	7.9	11.9
Adjusted EBITDA (4)		\$ 0.5	\$ 9.4	\$ 3.5	\$ 4.0	\$ 5.2
Adjusted EBITDA margin (4)		φ 0.5 0%	3%	φ 3.3 1%	1%	φ 5.2 1%
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Operating loss prior to restructuring and other items		\$ (12.3)	\$ (4.3)	\$ (9.2)	\$ (21.5)	\$ (21.6)
Net income (loss)	¢ nor share	(17.4)	(5.7)	13.8	(3.6)	(13.7)
Earnings (loss) per share, basic and diluted	\$ per share	(1.62)	(0.40)	1.33	(0.29)	(1.13)
Operating Information (5)						
Lumber shipments (2)(6)	mmfbm	149	173	137	286	304
Cedar	mmfbm	32	39	31	63	69
Japan Specialty	mmfbm	25	27	17	42	56
Industrial <sup>(2)</sup>	mmfbm	22	23	22	44	44
Commodity	mmfbm	70	84	67	137	135
Lumber production (2)	mmfbm	144	151	134	278	296
Lumber price, average <sup>(2)</sup>	\$/mfbm	\$ 1,464	\$ 1,363	\$ 1,533	\$ 1,497	\$ 1,358
Wholesale lumber shipments	mmfbm	9	10	9	18	17
Log shipments	000 m <sup>3</sup>	329	339	231	559	676
Domestic	$000 \text{ m}^3$	266	250	198	464	533
Export	000 m <sup>3</sup>	-	-	-	-	-
Pulp	000 m <sup>3</sup>	63	88	33	96	143
Net production (7)	000 m <sup>3</sup>	598	820	465	1,063	1,436
Saw log purchases	000 m <sup>3</sup>	299	172	216	516	301
Log price, average <sup>(8)</sup>	\$/m <sup>3</sup>	\$ 139	\$ 155	\$ 134	\$ 137	\$ 142
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Illustrative Lumber Average Price Data (9)	Price Basis					
Grn WRC #2 Clear & Btr 4x6W RL (\$C)	cif dest N Euro	\$ 8,542	\$ 8,167	\$ 8,125	\$ 8,333	\$ 8,329
Grn WRC Deck Knotty 2x6 RL S4S	Net fob Mill	\$ 1,638	\$ 1,195	\$ 1,489	\$ 1,563	\$ 1,132
Grn WRC #2 & Btr AG 6x6 RL	Net fob Mill	\$ 3,587	\$ 3,318	\$ 3,439	\$ 3,513	\$ 3,316
Coast Gm WRC Std&Btr NH 3/4x4 RL S1S2E	Net fob Mill	\$ 1,158	\$ 1,100	\$ 1,140	\$ 1,149	\$ 1,100
KD Hem Baby Squares Merch 4-1/8x4-1/8 13'	c&f dest Japan	\$ 983	\$ 975	\$ 970	\$ 977	\$ 975
KD Dfir Baby Squares Merch 4-1/8x4-1/8 RL S4S	c&f dest Japan	\$ 1,179	\$ 1,135	\$ 1,050	\$ 1,115	\$ 1,135
Grn Dfir (Portland) #1&Btr 100% FOHC 6x6 Rough	Net fob Mill	\$ 1,642	\$ 1,567	\$ 1,710	\$ 1,676	\$ 1,641
Hemlock Lumber 2x4 (40x90) Metric RG Utility (9)	cif dest Shanghai	n/a	\$ 417	\$ 377	\$ 380	\$ 401
Hemlock Lumber 4x4 (95x95) Metric RG Utility (9)	cif dest Shanghai	\$ 450	n/a	n/a	\$ 450	n/a
Coast KD Hem-Fir #2 & Btr 2x4	Net fob Mill	\$ 533	\$ 446	\$ 525	\$ 529	\$ 454
Average exchange rate – CAD to USD (10)		0.722	0.731	0.697	0.710	0.736
Average exchange rate – CAD to JPY (10)		104.44	113.89	106.30	105.36	112.01

- (1) Included in *Appendix A* is a table of selected results from the last eight quarters. Figures in the table may not equal, sum or recalculate to figures presented in the table or elsewhere due to rounding. Log data reflects British Columbia ("BC") business only.
- (2) Includes glulaminated wood products.
- (3) Forestry services and other include harvesting, roadbuilding, reforestation, planning and other services.
- (4) Adjusted EBITDA and Adjusted EBITDA margin are non-GAAP financial measures. Refer to the Non-GAAP Financial Measures section of this document for more information on each non-GAAP financial measure.
- (5) "mmfbm" = millions of board feet; "mfbm" = thousands of board feet.
- (6) Includes wholesale lumber shipments.
- (7) Net production is log production, net of residuals and waste.
- (8) The average realized log price per cubic metre has been presented on a gross basis.
- (9) Sourced from Random Lengths in USD/Mfbm except Hemlock Metric RG Utility that is sourced from the Forest Economic Advisors LLC China Bulletin ("FEA"). During the second quarter of 2025, FEA ceased publication of the 2x4 Hemlock Metric RG Utility and began publishing the 4x4 Hemlock Metric RG Utility rates. As such 2x4 Hemlock Metric RG Utility YTD price data is reported until April 2025, and 4x4 Hemlock Metric RG Utility YTD price data is subsequent to April 2025.
- (10) Canadian Dollar ("CAD"), United States Dollar ("USD"), Japanese yen ("JPY").

# **Summary of Second Quarter 2025 Results**

We reported Adjusted EBITDA of \$0.5 million in the second quarter of 2025, which included an inventory provision expense of \$3.6 million related to price declines in certain lumber products, as compared to Adjusted EBITDA of \$9.4 million in the same period last year, which included an inventory provision recovery of \$5.3 million. Results in the second quarter of 2025 reflect lower lumber shipments, higher export duty rates and lower external log shipments and prices, partially offset by higher lumber prices compared to the same period last year.

Net loss was \$17.4 million in the second quarter of 2025, as compared to a net loss of \$5.7 million in the same period last year. Operating loss prior to restructuring and other items was \$12.3 million in the second quarter of 2025, as compared to \$4.3 million in the same period last year.

### Revenue

Lumber revenue was \$218.2 million in the second quarter of 2025, as compared to \$235.3 million in the same period last year. The decrease of 7% was primarily due to lower shipment volumes, particularly in cedar and commodity products, partially offset by higher realized average prices. Our average realized lumber price increased by 7% to \$1,464 per thousand board feet in the second quarter of 2025, as compared to \$1,363 per thousand board feet in the same period last year, due to price improvements in most lumber markets and a stronger sales mix.

Specialty lumber shipments represented 53% of total lumber shipment volumes in the second quarter of 2025, as compared to 51% in the same period last year, primarily due to lower commodity lumber shipment volumes on reduced North American market demand.

Log revenue was \$49.0 million in the second quarter of 2025, as compared to \$56.5 million in the same period last year. The decrease of 13% was primarily due to lower realized log prices compared to the same period last year as the second quarter of 2024 had strong demand for high value poles.

By-products revenue was \$11.7 million in the second quarter of 2025, as compared to \$12.4 million in the same period last year. The decrease of 6% was due to a decrease in chip prices, which were partially offset by a increase in chip sales volumes.

Forestry services and other revenue were \$10.2 million in the second quarter of 2025, as compared to \$5.3 million in the same period last year. The increase of 92% was due to an increase in the volume of approved projects with our First Nation joint ventures in the second quarter of 2025 compared to the same period last year.

### Operations

Lumber production was 144 million board feet in the second quarter of 2025, as compared to 151 million board feet in the same period last year. In both periods, we curtailed certain sawmill operations to match production to market demand and manage inventory levels. In the second quarter of 2025, additional production curtailments compared to the same period last year were due to market conditions and log availability. Sawmill cash conversion costs per thousand board feet increased 6% primarily due to lower production volumes.

We harvested 598,000 cubic metres of logs from our BC coastal operations in the second quarter of 2025, as compared to 820,000 cubic metres in the same period last year. Harvested volumes decreased primarily due to a strike at our La-kwa sa muqw Forestry Limited Partnership ("LFLP"), harvest permit approval delays and reduced helicopter availability due to fires in other parts of BC. Log harvest reductions were partly offset by increased saw log purchases to match log volumes to our sawmill requirements. BC Coastal saw log purchases were 299,000 cubic metres in the second quarter of 2025, as compared to 172,000 cubic metres in the same period last year.

Timberlands cash operating costs per cubic metre increased 6% compared to the same period last year. The increase was primarily due to lower harvest volumes and changes in the mix of operations compared to the same period last year.

Freight expense was \$16.7 million in the second quarter of 2025 as compared to \$19.4 million in the same period last year. The decrease of 14% was primarily due to decreased lumber shipments.

We recorded \$8.8 million of export tax expense in the second quarter of 2025, as compared to \$6.3 million in the same period of 2024. Export tax expense increased due to higher duty rates, partially offset by lower US-destined lumber shipments.

## Corporate and Other

Selling and administration expense was \$11.1 million in the second quarter of 2025, consistent with \$10.9 million in the same period last year.

Restructuring costs were \$0.5 million in the second quarter of 2025, related to a US timber purchase contract provision. Restructuring costs were \$1.7 million in the second quarter of 2024 and consisted of \$1.2 million in voluntary severance costs for our Alberni Pacific Division sawmill ("APD") and other employees and \$0.5 million for a timber purchase contract provision.

We recorded \$9.0 million of Other loss in the second quarter of 2025 as compared to Other income of \$0.6 million in the same period last year, consisting primarily of \$3.8 million in impairment losses on assets related to a fire at our Columbia Vista sawmill and \$5.2 million from non-cash foreign exchange losses, the majority of which relate to the revaluation of our export duty receivable. Foreign exchange gains of \$0.5 million were recognized in the second quarter of 2024.

Finance costs were \$0.7 million in the second quarter of 2025 as compared to \$1.6 million in the same period last year. Finance costs decreased due to lower average debt balances.

### Income Taxes

Income tax recovery was \$5.1 million on a net loss before tax of \$22.5 million in the second quarter of 2025 as compared to income tax recovery of \$1.3 million on net loss before tax of \$7.0 million in the same period last year.

## Net Loss

Net loss was \$17.4 million in the second quarter of 2025, as compared to a net loss of \$5.7 million for the same period last year. Results in the second quarter of 2025 were impacted by lower lumber and log shipments, non-cash foreign exchange losses and impairments due to a fire at our Columbia Vista sawmill, partially offset by higher realized lumber prices, compared to the same period last year.

# Summary of Year to Date 2025 Results

We reported Adjusted EBITDA of \$4.0 million in the first six months of 2025, as compared to \$5.2 million in the same period last year. Results in the first six months of 2025 reflect lower log shipment volumes and realized prices, lower lumber shipments and higher export duty rates, partially offset by higher lumber realized prices and a stronger USD to CAD average exchange rate compared to the same period last year.

Net loss was \$3.6 million in the first six months of 2025, as compared to \$13.7 million in the same period last year. The first six months of 2025 included \$23.9 million in gains from the sale of private timberlands and APD. Operating loss prior to restructuring and other items was \$21.5 million in the first six months of 2025, as compared to \$21.6 million in the same period last year.

### Revenue

Lumber revenue was \$428.4 million in the first six months of 2025 as compared to \$412.9 million in the same period last year. The increase of 4% was due to higher lumber prices and a stronger USD to CAD average exchange rate, partially offset by lower lumber shipments and a weaker sales mix. Our average realized lumber price increased by 10% to \$1,497 per thousand board feet in the first six months of 2025, as compared to \$1,358 per thousand board feet in the same period last year, due to price improvements in most lumber markets and a stronger USD to CAD average exchange rate, partially offset by a weaker sales mix.

Specialty lumber shipments represented 52% of total lumber shipment volumes for the first six months of 2025, as compared to 56% in the same period last year, primarily due to weaker Japanese market conditions in the first quarter of 2025.

Log revenue was \$82.5 million in the first six months of 2025, as compared to \$101.6 million in the same period last year. The decrease of 19% was due to lower shipment volumes driven by lower harvest levels and lower realized log prices, partially offset by a stronger sales mix compared to the same period last year.

By-products revenue was \$22.6 million in the first six months of 2025, as compared to \$22.9 million in the same period last year. The decrease of 1% was due to a decrease in chip sales volumes.

Forestry services and other revenue were \$18.1 million in the first six months of 2025, as compared to \$11.6 million in the same period last year. The increase of 56% was due to an increase in the volume of approved

projects and higher contract values from more complex work performed with our First Nation joint ventures in the first six months of 2025 compared to the same period last year.

## Operations

Lumber production was 278 million board feet in the first six months of 2025, as compared to 296 million board feet in the same period last year. In both periods, we curtailed certain sawmill operations to match production to market demand and manage inventory levels. In the first six months of 2025, additional production curtailments compared to the same period last year were due to market conditions, log availability, adverse weather conditions and a mechanical issue at one sawmill. Sawmill cash conversion costs per thousand board feet increased 9% primarily due to higher spending on internal processing and lower production volumes.

We harvested 1.1 million cubic metres of logs from our BC coastal operations in the first six months of 2025, as compared to 1.4 million cubic metres in the same period last year. Harvested volumes decreased primarily due to harvest permit approval delays, a strike at LFLP and reduced helicopter availability due to fires in other parts of BC compared to the same period last year. Log harvest reductions were partly offset by increased saw log purchases to match log volumes to our sawmill requirements. BC Coastal saw log purchases were 516,000 cubic metres in the first six months of 2025, as compared to 301,000 cubic metres in the same period last year.

Timberlands cash operating costs per cubic metre increased 5% compared to the same period last year. The increase was primarily due to lower harvest volumes and higher harvesting contractor costs compared to the same period last year, partially offset by lower average stumpage rates due to the mix of logs harvested.

Freight expense was \$33.0 million in the first six months of 2025 as compared to \$35.4 million in the same period last year. The decrease of 7% was primarily due to decreased lumber shipments.

We recorded \$17.8 million of export tax expense in the first six months of 2025, as compared to \$10.3 million in the same period of 2024. Export tax expense increased due to higher duty rates and a stronger average USD to CAD exchange rate.

### Corporate and Other

Selling and administration expense was \$22.4 million in the first six months of 2025, consistent with \$22.3 million in the same period last year.

Restructuring costs were \$0.8 million in the first six months of 2025, related to \$0.5 million for a US timber purchase contract provision and \$0.3 million in curtailment costs at APD. Restructuring costs were \$1.5 million in the first six months of 2024 consisted of \$1.0 million in voluntary severance costs for APD and other employees and \$0.5 million for a timber purchase contract provision.

We recorded \$15.3 million of Other income in the first six months of 2025 as compared to \$2.4 million in the same period last year. The first six months of 2025 included \$23.9 million in gains from the sale of private timberlands and our APD facility, offset by \$4.9 million from non-cash foreign exchange losses and \$3.8 million in impairment losses on assets related to a fire at our Columbia Vista sawmill. Foreign exchange gains of \$2.2 million were recognized in the first six months of 2024.

Finance costs were \$1.8 million in the first six months of 2025 as compared to \$3.7 million in the same period last year. Finance costs decreased due to lower average debt balances.

## Income Taxes

Income tax recovery was \$5.2 million on a net loss before tax of \$8.8 million in the first six months of 2025 as compared to income tax recovery of \$10.7 million on net loss before tax of \$24.4 million in the same period last year. The rate differential results primarily from reduced tax rates on capital gains from the sale of assets in the first guarter of 2025.

### Net loss

Net loss was \$3.6 million in the first six months of 2025, as compared to a net loss of \$13.7 million for the same period last year. Results in the first six months of 2025 benefitted from gains on sales of non-core assets and lumber prices, partially offset by lower lumber and log shipments, non-cash foreign exchange losses and impairments due to a fire at our Columbia Vista sawmill compared to the same period last year.

## Columbia Vista Sawmill Fire

On June 29, 2025, the Columbia Vista sawmill, located in Vancouver, Washington, sustained extensive damage in a fire, rendering the mill inoperable. As a result of the fire, we recorded impairment charges of \$3.8 million

related to property, plant and equipment and inventory that was damaged. We are currently evaluating our plans related to the sawmill and are working with our insurers to determine available proceeds related to the damage and business interruption.

### **Labour Relations**

During the second quarter of 2025, employees represented by the United Steelworkers Local 1-1937 ("USW") at LFLP commenced a strike. LFLP is actively working to resume bargaining and bring an end to the work stoppage. If the strike continues for a prolonged period of time, it will further impact available log supply to our Duke Point and Ladysmith sawmills, resulting in potential further operating curtailments in the second half of 2025.

# **Operating Curtailments**

Given current lumber market conditions, delays in harvest permit approvals in BC and a lack of accessible economic fibre in BC, we plan to take temporary operating curtailments at certain BC sawmills in the third quarter of 2025. We anticipate our Chemainus sawmill to be curtailed for all of the third quarter of 2025 and our Ladysmith, Cowichan Bay and Duke Point sawmills to curtail for between one to two weeks. We estimate these curtailments will reduce production by approximately 25 million board feet. We will continue to monitor market conditions and available log supply and will adjust our operating schedules as required.

# Accelerating the Transition to Higher Value Products

## Two Continuous Dry Kilns

We continue to advance two continuous dry kilns, with site preparation completed and site construction commencing. Considering a more challenging outlook for the remainder of 2025, we have deferred certain capital expenditures related to the second continuous dry kiln. The first kiln is expected to be completed and commissioned in early 2026, with the completion and commissioning of the second kiln deferred to mid-2026. Costs, excluding any contributions from the BC Manufacturing Jobs Fund, expended to June 30, 2025 for these kilns total \$7.2 million, relative to a total estimated budget of \$33 million.

## BC Manufacturing Jobs Fund

During the quarter, the Company received payment of \$1.4 million from the Province of BC (the "Province"). The Company is eligible to receive reimbursement from the Province of expenditures related to the kilns and other capital projects up to \$7.5 million.

# **Softwood Lumber Dispute**

The US application of duties continues a long-standing pattern of US protectionist action against Canadian lumber producers. For a comprehensive history of the softwood lumber trade dispute and related North American Free Trade Agreement challenge proceedings, please see "Risks and Uncertainties – Softwood Lumber Dispute" in our Management's Discussion and Analysis for the year ended December 31, 2024.

On April 4, 2025, the DoC announced its preliminary determination for countervailing ("CV") rates resulting from its sixth administrative review ("AR") for shipments in 2023, indicating a rate of 14.38%, compared to the current rate of 6.74%. Final CV rates are expected to be published in the third quarter of 2025.

On July 24, 2025, the DoC announced its final determination for antidumping ("AD") rates applicable to Western related to the sixth AR of 20.56%, compared to the current rate of 7.66%.

If final CV rates are unchanged from preliminary rates, Western will record a non-cash export tax expense of USD\$43.8 million, plus accrued interest of approximately USD\$7.0 million, in the third quarter of 2025 related to the increase in AD and CV rates. This amount will be partially offset against the current long-term duty receivable of USD\$58.9 million on the Company's balance sheet as at June 30, 2025. Cash deposits accrue at the most recent final AD and CV duty rates.

As at June 30, 2025, Western had USD\$197 million (\$268 million) of cash on deposit with the US Department of Treasury in respect of softwood lumber duties, of which USD\$47.3 million (\$64.4 million) plus accrued interest of USD\$11.6 million (\$15.8 million) is recognized in the Company's consolidated statements of financial position arising from final rate determinations for Canadian shipments made to the US in 2017 through 2022.

Including wholesale lumber shipments, our sales from Canadian operations to the US market represented approximately 23% of total lumber shipments in the first six months of 2025, as compared to 25% in the same period last year.

The final amount and effective date of CV and AD duties that may be assessed on Canadian softwood lumber exports to the US cannot be determined at this time and will depend on decisions yet to be made by any reviewing courts or panels to which the DoC determinations may be appealed.

## First Administrative Review Update

On July 21, 2025, a binational Canada-United States-Mexico Agreement ("CUSMA") Chapter 10 Panel (the "Panel") issued its initial decision with respect to Canada's challenge of the DoC's final results of the first AR ("AR1") of the AD order on Canadian softwood lumber products. AR1 relates to softwood lumber exports from the period April 28, 2017 through December 31, 2018. The Panel determined that certain key aspects of the DoC's final AR1 AD results were inconsistent with US law and directed the DoC to review those aspects of its decision. The DoC must now present a revised determination to the Panel by October 20, 2025.

This decision will not lead to changes to the duty rates currently in effect for the Company's exported softwood lumber products to the United States. Until a final outcome is reached, the decision will have no impact on the Company's export duty receivable balance or cash on deposit amounts held by the US Department of Treasury related to any AR.

The Panel's issuance notes that a final outcome in this legal case will not be reached until the Panel is satisfied that the DoC has brought itself into compliance with US law. Therefore, it is possible that additional remands could be issued by the Panel before this case concludes.

# **US Tariffs**

On February 1, 2025, US President Donald Trump signed an executive order imposing a tariff of 25% (the "Incremental US Tariff") on imported goods from Canada to the US. The Incremental US Tariff was implemented on March 4, 2025, and was in place until March 6, 2025, when it was delayed for certain Canadian goods compliant with existing free trade agreements, including the Company's exports to the United States, until April 2, 2025. On April 2, 2025, the exemption was extended indefinitely. The Incremental US Tariff is in addition to the existing combined US softwood lumber CV and AD rates which the Company is currently subject to.

On March 1, 2025, US President Donald Trump signed an executive order initiating an investigation to determine whether imports of timber, lumber and their derivatives products threaten to impair US national security, citing Section 232 of the *Trade Expansion Act*. The executive order requires the Secretary of Commerce to issue a report within 270 days that includes findings on whether imports of timber, lumber and their derivatives threaten national security, recommendations on actions, including potential tariffs, export controls or incentives to increase domestic production, and policy recommendations to strengthen US timber and lumber supply. The Secretary of Commerce set a deadline of April 1, 2025 to receive public comment on the investigations. We provided comments both individually and collectively with industry peers through the BC Lumber Trade Council.

On July 31, 2025, US President Donald Trump signed an executive order imposing a tariff of 35% on imported goods from Canada to the US that are not compliant with the Canada-United States-Mexico Agreement ("CUSMA") starting on August 1, 2025. The Company's exports to the United States are compliant with CUSMA and are not subject to the 35% tariff.

The potential implementation and duration of any incremental US tariffs is unknown and could have a material impact on our operating earnings and cash flows. We are working with all levels of government across Canada to advocate for programs and policies that will best enable the forestry sector to serve global markets and manage through these uncertain times.

## **Regulatory Environment**

The Province has introduced various policy initiatives and regulatory changes in recent years that impact the BC forest sector, including: fibre recovery, lumber remanufacturing, old growth forest management, forest stewardship and the exportation of logs. For additional details on these policy initiatives, regulatory changes and risks, please see "Regulatory Risks" under the heading "Risks and Uncertainties" in our Management's Discussion and Analysis for the year ended December 31, 2024.

On June 3, 2025, the Ministry of Forests ("MFOR") offered the Company a replacement licence for TFL 39. In addition, the MFOR continues to consult with potentially affected First Nations regarding the TFL 19 replacement licence.

In June 2024, the Chief Forester determined a new AAC for the North Island Timber Supply Area ("TSA"), reducing the allowable annual log harvest from 1,248,100 cubic metres to 1,096,000 cubic metres. Western holds Forest Licence A19231 and A94737 in the TSA. On July 3, 2025, the Province finalized its decision on the apportionment of the AAC reduction, reducing the AAC of Forest Licence A19231 by 10% from 303,283 cubic metres to 272,187 cubic metres. No reduction was made to the AAC of Forest Licence A94737.

# Land Claims by Indigenous Groups

On July 28, 2025, the Ehattesaht First Nation ("ECFN") filed a notice of intention to proceed with a claim, originally filed in December 2003, against Canada and the Province of British Columbia seeking a declaration of Aboriginal title. The area in which ECFN claims Aboriginal title encompasses a portion of the harvesting area of the Company's Forest Licence A19231 and TFL 19. The potential impact of the ECFN claim on Western's tenure holdings is not ascertainable at this time.

For additional details on policy requirements and regulatory aspects in relation to First Nations see "Land Claims by Indigenous Groups" under the heading "Risks and Uncertainties" in our Management's Discussion and Analysis for the year ended December 31, 2024.

# Financial Position and Liquidity (1)

(millions of Canadian dollars except where otherwise noted)

Selected Cash Flow Items	Q2 2025	Q2 2024	Q1 2025	YTD 2025	YTD 2024
Operating activities					
Net income (loss)	\$ (17.4)	\$ (5.7)	\$ 13.8	\$ (3.6)	\$ (13.7)
Amortization	12.8	13.6	12.7	25.5	26.8
Loss (gain) on disposal of property, equipment and other assets	3.8	-	(23.9)	(20.1)	(0.2)
Income tax recovery	(5.1)	(1.3)	(0.1)	(5.2)	(10.7)
Income taxes receipts (payments)	-	-	0.5	0.5	(0.1)
Share-based compensation	0.3	(0.3)	0.9	1.2	-
Finance costs	0.7	1.6	1.1	1.8	3.7
Other	4.1	(2.5)	(0.4)	3.7	(4.4)
	(8.0)	5.4	4.6	3.8	1.4
Change in non-cash working capital	6.1	7.4	(10.3)	(4.2)	(16.6)
Cash provided by (used in) operating activities	5.3	12.8	(5.7)	(0.4)	(15.2)
Investing activities					
Additions to property, plant and equipment	(6.4)	(6.0)	(6.7)	(13.2)	(9.4)
Additions to capital logging roads	(1.4)	(2.5)	(0.7)	(2.0)	(3.9)
Net proceeds on disposal of assets	0.1	0.1	74.6	74.7	0.9
Advances and loans receipts (issued)	-	-	0.1	0.1	0.1
Proceeds from disposition of minority interest in subsidiary		(0.8)	-	-	35.1
Cash provided by (used in) investing activities	(7.7)	(9.2)	67.3	59.6	22.8
Financing activities					
Net drawings on credit facility	5.9	2.2	(60.0)	(54.1)	3.9
Bank indebtedness (repayments)	0.4	-	0.4	8.0	(0.4)
Interest payments	(1.1)	(1.7)	(1.9)	(3.0)	(4.4)
Lease payments	(2.5)	(2.3)	(3.2)	(5.7)	(4.7)
Deferred financing fees	(0.9)	-	-	(0.9)	-
Cash provided by (used in) financing activities	1.8	(1.8)	(64.7)	(62.9)	(5.6)
Increase (decrease) in cash	\$ (0.6)	\$ 1.8	\$ (3.1)	\$ (3.7)	\$ 2.0
Summary of Financial Position					
Cash and cash equivalents	\$ 4.2	\$ 4.3	\$ 4.8		
Current assets	315.6	350.8	325.7		
Current liabilities	117.1	117.9	120.3		
Pank indehtedness	0.8	0.5	0.4		
Bank indebtedness	0.8 30.7	0.5	0.4 25.6		
Long-term debt Net debt (2)	30.7 27.3	87.8 84.0	25.6 21.2		
	27.3 550.7		571.9		
Equity, excluding non-controlling interest  Total liquidity (3)(6)	550.7 189.7	574.5 141.5	571.9 195.4		
Financial ratios	100.7	171.5	100.4		
Current assets to current liabilities (4)	2.70	2.98	2.71		
Net debt to capitalization (5)(6)	2.70 5%	13%	4%		
Met debt to capitalization was	J 70	13/0	<del>'+</del> /0		

- (1) Figures in the table above may not equal or sum to figures presented in the table and elsewhere due to rounding.
- (2) Net debt is defined as the sum of long-term debt and bank indebtedness, less cash and cash equivalents.
- (3) Total liquidity comprises cash and cash equivalents, bank indebtedness and available credit under the Company's credit facility.
- (4) Current assets to current liabilities is a supplementary measure and defined as current assets divided by current liabilities.
- (5) Capitalization comprises net debt and shareholders' equity.
- (6) Total liquidity and net debt to capitalization are non-GAAP financial measures. Refer to the "Non-GAAP Financial Measures" section of this document for more information on each non-GAAP financial measure.

Cash provided by operating activities was \$5.3 million in the second quarter of 2025, as compared to \$12.8 million in the same period last year.

Cash used in investing activities was \$7.7 million in the second quarter of 2025, compared to \$9.2 million in the same period last year. In the second quarter of 2025, we received \$1.4 million from the BC Manufacturing Jobs Fund

Cash provided by financing activities was \$1.8 million in the second quarter of 2025, as compared to \$1.8 million used in the same period last year.

# Liquidity and Capital Resources

Total liquidity was \$189.7 million at June 30, 2025, as compared to \$144.6 million at December 31, 2024 and \$141.5 million at June 30, 2024. Liquidity is comprised of cash and cash equivalents of \$4.2 million, and unused availability under the Company's credit facility of \$186.4 million, less \$0.8 million of bank indebtedness.

On May 1, 2025, the Company's syndicated credit facility (the "Credit Facility") was amended, with the maturity date extended to July 21, 2028 from July 21, 2026. The Company's Credit Facility provides for a maximum borrowing amount of \$250 million, with advances in excess of \$215 million subject to a leverage metric. The Credit Facility is subject to certain financial covenants, including a maximum debt to total capitalization ratio, and in limited circumstances a reduction to the maximum facility size related to certain material dispositions. A copy of the amended Credit Facility agreement is available under the Company's profile on "SEDAR+" at www.sedarplus.ca.

Based on our current forecasts, we expect sufficient liquidity will be available to meet any commitments as well as our other obligations through the next twelve months. The Company was in compliance with its financial covenants as at June 30, 2025 and expects to comply for at least twelve months thereafter.

## Share consolidation

On May 7, 2025, the Company's shareholders approved a special resolution authorizing a share consolidation of the issued and outstanding common shares in the capital of the Company. On July 1, 2025, the Company announced a share consolidation on the basis of one post-consolidation common share for every 30 preconsolidation common shares. On July 28, 2025, the share consolidation became effective. As a result of the share consolidation, all per share information has been retrospectively adjusted for all periods presented.

# **Capital Expenditures**

Given the near-term market outlook and in support of maintaining a strong balance sheet, we have reduced our planned 2025 capital expenditure spending to between \$35 to \$40 million, down from our prior estimate of \$60 to \$65 million in May 2025. This reflects deferring certain capital expenditures related to one of the continuous dry kilns and deferral and permanent reductions in spending. Planned spending on the two continuous dry kilns is anticipated to be approximately \$20 million in 2025 and \$11 million in 2026, excluding any contributions from the BC Manufacturing Jobs Fund. We will continue to evaluate our capital expenditure spending based on market conditions, with a priority of maintaining a strong balance sheet.

### **Market Outlook**

Markets in North America are expected to be volatile through the third quarter of 2025 as softwood lumber duties have increased significantly. Persistently high interest rates, low consumer confidence and general economic uncertainty are leading to a slower pace in repairs and renovations, and housing activity. Expectations are for this trend to continue throughout the third quarter of 2025, and as a result, lumber markets will be challenged for both commodity and specialty products with demand and pricing expected to remain weak across most species and product categories.

Demand remains strong for specialty products into all export markets, with anticipated price increases for western red cedar, hemlock and fir species throughout the third quarter of 2025. In Japan and China, housing activity continues to trend downwards, however, market lumber inventories remain low. Because of the lower lumber inventory levels, pricing remains stable with price gains expected on key products in Japan, Taiwan, and Hong Kong.

### Non-GAAP Financial Measures

Reference is made in this MD&A to the following non-GAAP measures: Adjusted EBITDA, Adjusted EBITDA margin, Net debt to capitalization and Total liquidity are used as benchmark measurements of our operating results and as benchmarks relative to our competitors. These non-GAAP measures are commonly used by securities analysts, investors and other interested parties to evaluate our financial performance. These non-GAAP measures do not have any standardized meaning prescribed by IFRS and may not be comparable to similar measures presented by other issuers. The following table provides a reconciliation of these non-GAAP measures to figures as reported in our unaudited condensed consolidated financial statements:

(millions of Canadian dollars except where otherwise noted)

Adjusted EBITDA	Q2 2025	Q2 2024	Q1 2025	YTD 2025	YTD 2024
Net income (loss)	\$ (17.4)	\$ (5.7)	\$ 13.8	\$ (3.6)	\$ (13.7)
Add:					
Amortization	12.8	13.6	12.7	25.5	26.8
Changes in fair value of biological assets	-	(0.1)	(0.1)	(0.1)	(0.1)
Operating restructuring items	0.5	1.7	0.3	0.8	1.5
Other (income) expense	9.0	(0.6)	(24.3)	(15.3)	(2.4)
Finance costs	0.7	1.6	1.1	1.8	3.7
Income tax recovery	(5.1)	(1.3)	(0.1)	(5.2)	(10.7)
Adjusted EBITDA	\$ 0.5	\$ 9.4	\$ 3.5	\$ 4.0	\$ 5.2
Adjusted EBITDA margin					
Total revenue	\$ 289.1	\$ 309.5	\$ 262.5	\$ 551.6	\$ 549.0
Adjusted EBITDA	0.5	9.4	3.5	4.0	5.2
Adjusted EBITDA margin	0%	3%	1%	1%	1%
Net debt to capitalization	Jun. 30 2025	Jun. 30 2024	Mar. 31 2025		
Net debt					
Total debt	\$ 30.7	\$ 87.8	\$ 25.6		
Bank indebtedness	0.8	0.5	0.4		
Cash and cash equivalents	(4.2)	(4.3)	(4.8)		
·	\$ 27.3	\$ 84.0	\$ 21.2		
Capitalization					
Net debt	\$ 27.3	\$ 84.0	\$ 21.2		
Total equity attributable to equity shareholders of the Company	550.7	574.5	571.9		
	\$ 578.0	\$ 658.5	\$ 593.1		
Net debt to capitalization	5%	13%	4%		
Total liquidity	Jun. 30 2025	Jun. 30 2024	Mar. 31 2025		
Cash and cash equivalents	\$ 4.2	\$ 4.3	\$ 4.8		
Available credit facility (1)	250.0	250.0	250.0		
Bank indebtedness	(0.8)	(0.5)	(0.4)		
Credit facility drawings	(31.8)	(87.9)	(26.0)		
Outstanding letters of credit	(31.9)	(24.4)	(33.0)		
	\$ 189.7	\$ 141.5	\$ 195.4		

Figures in the table above may not equal or sum to figures presented elsewhere due to rounding.

# **Accounting Policies and Standards**

Several new standards, and amendments to existing standards and interpretations, were not yet effective as at June 30, 2025, and have not been applied in preparing the Company's unaudited condensed consolidated interim financial statements. We are currently evaluating the impact of IFRS 18, *Presentation and Disclosure in Financial Statements*, which will replace IAS 1, *Presentation of Financial Statements*, for the year ending December 31, 2027. No other standards are currently considered by the Company to be significant or likely to have a material impact on future financial statements.

<sup>(1)</sup> Maximum borrowing amount, with advances in excess of \$215 million subject to a leverage metric.

# **Critical Accounting Estimates**

For a review of significant management judgements affecting financial results and critical accounting estimates, please see our 2024 Annual Report, which can be found on SEDAR+ at www.sedarplus.ca. There were no changes to critical accounting estimates during the six months ended June 30, 2025.

## **Financial Instruments and Other Instruments**

We use various financial instruments to reduce the impact of movement in foreign exchange rates on our net result. Please see our Management Discussion and Analysis for the year ended December 31, 2024 for a further discussion on our use of financial instruments. There were no changes to our use of financial instruments during the six months ended June 30, 2025.

# Off-Balance Sheet Arrangements

The Company has off-balance sheet arrangements which include letters of credit and surety performance and payment bonds, primarily for timber purchases and CV and AD duty deposits. At June 30, 2025, surety performance and payment bonds aggregated \$48.2 million (December 31, 2024: \$48.2 million), of which \$28.6 million (December 31, 2024: \$24.5 million) are secured by letters of credit. Off-balance sheet arrangements have not had, and are not reasonably likely to have, any material impact on the Company's current or future financial condition, results of operations or cash flows.

# **Related Party Transactions**

Other than transactions in the normal course of business with the Board of Directors and key management personnel, the Company had no transactions between related parties in the three and six months ended June 30, 2025.

### **Risks and Uncertainties**

The business of the Company is subject to several risks and uncertainties, including those described in the 2024 Annual Report which can be found on SEDAR+ at www.sedarplus.ca. Any of the risks and uncertainties described in the above-noted document could have a material adverse effect on our operations and financial condition and cash flows and, accordingly, should be carefully considered in evaluating Western's business. Except as set forth in this MD&A and the notes to our condensed consolidated interim financial statements, there were no additional risks and uncertainties identified during the six months ended June 30, 2025.

# Internal Controls over Financial Reporting

There have been no changes in the Company's internal controls over financial reporting ("ICFR") during the six months ended June 30, 2025, that have materially affected, or are reasonably likely to materially affect, its ICFR.

# **Outstanding Share Data**

As of August 7, 2025, there were 10,558,183 common shares of the Company issued and outstanding.

We have reserved 1,000,000 of our Shares for issuance upon the exercise of options granted under our incentive stock option plan. During the six months ended June 30, 2025, no options were granted or exercised, 34,285 options expired and no options were forfeited. As of August 7, 2025, 307,005 stock options were outstanding under our incentive stock option plan. All outstanding share data reflects the share consolidation, at a rate of 30 pre-consolidation shares to every 1 post-consolidation share.

### **Additional Information**

Additional information relating to the Company and its operations, including the Company's Annual Information Form, can be found on SEDAR+ at www.sedarplus.ca.

# Management's Discussion and Analysis - Appendix A

# Summary of Selected Results for the Last Eight Quarters

(millions of Canadian dollars except per share amounts and where noted)

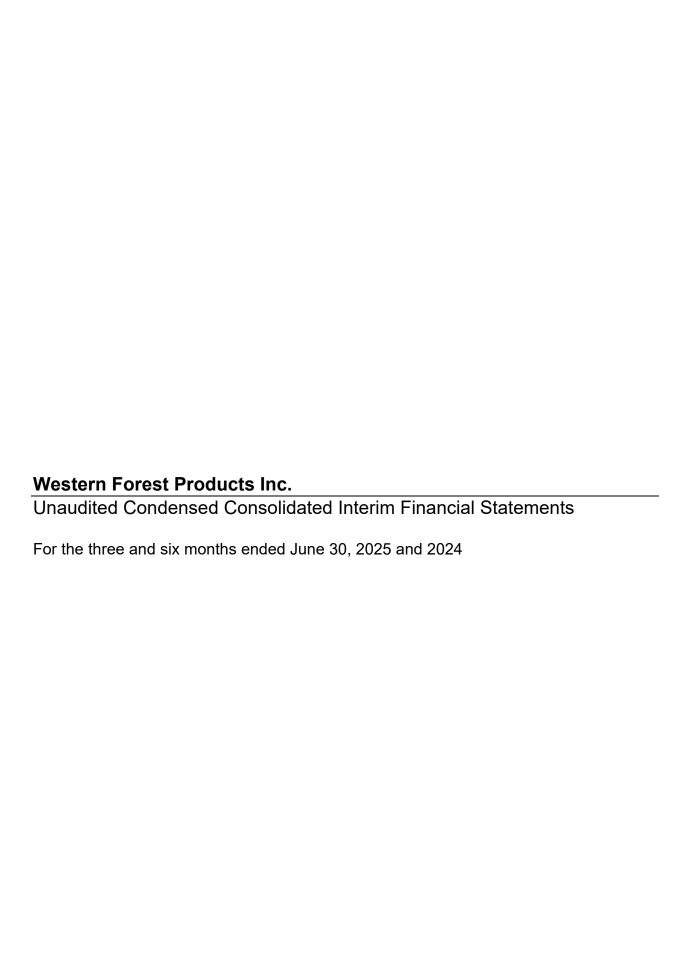
	202	25	2024				2023			
	Q2	Q1	Q4	Q3	Q2	Q1	Q4	Q3		
Average exchange rate – USD to CAD	1.385	1.435	1.399	1.364	1.368	1.348	1.361	1.341		
Average exchange rate – CAD to USD $$	0.722	0.697	0.715	0.733	0.731	0.742	0.734	0.746		
Financial performance										
Revenue										
Lumber	\$ 218.2	\$ 210.2	\$ 214.3	\$ 189.9	\$ 235.3	\$ 177.6	\$ 178.3	\$ 179.9		
Logs	49.0	33.5	46.5	39.9	56.5	45.1	51.1	38.4		
By-products	11.7	10.9	9.7	9.1	12.4	10.5	9.9	7.2		
Forestry services and other	10.2	7.9	2.7	2.8	5.3	6.3	7.3	5.6		
Total revenue	\$ 289.1	\$ 262.5	\$ 273.2	\$ 241.7	\$ 309.5	\$ 239.5	\$ 246.6	\$ 231.1		
Net income (loss)	\$ (17.4)	\$ 13.8	\$ (1.2)	\$ (19.6)	\$ (5.7)	\$ (8.0)	\$ (14.3)	\$ (17.4)		
Earnings (loss) per share										
Basic and diluted	\$ (1.62)	\$ 1.33	\$ (0.05)	\$ (1.71)	\$ (0.40)	\$ (0.73)	\$ (1.31)	\$ (1.58)		
Operating statistics										
Lumber (1)(2)										
Production Mmfbm	144	134	135	127	151	145	125	126		
Shipments Mmfbm	149	137	146	138	173	131	136	130		
Price \$/mfbm	\$ 1,464	\$ 1,533	\$ 1,467	\$ 1,378	\$ 1,363	\$ 1,351	\$ 1,313	\$ 1,388		
Logs (3)										
Shipments 000 m <sup>3</sup>	329	231	355	347	339	337	446	324		
Net production 000 m <sup>3</sup>	598	465	673	659	820	617	718	678		
Saw log purchases 000 m <sup>3</sup>	299	216	234	215	172	129	200	116		
Log price, average (4) \$/m <sup>3</sup>	\$ 139	\$ 134	\$ 121	\$ 113	\$ 155	\$ 129	\$ 112	\$ 118		

Figures in the table above may not equal, sum or recalculate to figures presented elsewhere due to rounding.

- (1) "mmfbm" = millions of board feet; "mfbm" = thousands of board feet.
- (2) Includes glulaminated wood products.
- (3) Coastal BC business only. Net production is log production, net of residuals and waste.
- (4) The average realized log price per cubic metre has been presented on a gross basis.

In a normal operating year there is seasonality to the Company's operations with higher lumber sales in the second and third quarters when construction and renovation and repair activity, particularly in the US, has historically tended to be higher. Log production is greater in that same period as longer daylight permits more hours of operations. Logging activity may also vary depending on weather conditions such as rain, snow and ice in the winter and the threat of forest fire in the summer. This seasonality generally results in the Company increasing working capital utilization through its third quarter as it builds log inventory during optimal harvest conditions and builds lumber inventory in advance of seasonally high lumber demand.

The Company's quarterly financial trends are most impacted by typical industry-wide seasonality, levels of lumber production, log costs, market prices for lumber, labour disputes, the USD/CAD exchange rate, long term asset impairments and restructuring charges, and disposals of non-core properties.



# Western Forest Products Inc. Condensed Consolidated Statements of Financial Position

(Expressed in millions of Canadian dollars) (unaudited)

	June 30, 2025	December 31, 2024
Assets		
Current assets:		
Cash and cash equivalents	\$ 4.2	\$ 7.9
Trade and other receivables	66.9	60.1
Inventory (Note 5)	203.1	217.1
Prepaid expenses and other assets	33.2	35.0
Assets held for sale (Note 6)	-	7.4
Income taxes receivable	8.2	6.6
	315.6	334.1
Non-current assets:		
Property, plant and equipment	327.8	349.6
Timber licenses	86.2	88.2
Biological assets (Note 7)	15.9	48.6
Other assets (Note 17(a))	83.0	87.4
Goodwill	7.1	7.5
Deferred income tax assets	2.0	0.1
	\$ 837.6	\$ 915.5
Liabilities and Equity		
Current liabilities:		
Bank indebtedness	\$ 0.8	\$ -
Accounts payable and accrued liabilities	98.0	110.7
Liabilities directly associated with assets held for sale (Note 6)	-	0.3
Income taxes payable	0.2	_
Lease liabilities	8.4	6.7
Reforestation obligation	7.7	7.3
Deferred revenue (17(d))	2.0	2.0
	117.1	127.0
Non-current liabilities:		
Long-term debt (Note 8)	30.7	85.5
Lease liabilities	10.4	12.8
Reforestation obligation	13.6	14.6
Other liabilities (Note 10)	12.7	11.8
Deferred revenue (Note 17(d))	39.4	40.5
Deferred income tax liabilities	55.4	57.0
	279.3	349.2
Equity:		
Share capital	405.4	405.4
Contributed surplus	8.9	8.9
Translation reserve	4.2	8.1
Retained earnings	132.2	135.8
Total equity attributable to equity shareholders of the Company	550.7	558.2
Non-controlling interest	7.6	8.1
	558.3	566.3
	\$ 837.6	\$ 915.5
	Ψ 007.0	ψ 515.5

Commitments and contingencies (Note 17) Subsequent events (Notes 16, 17(a))

See accompanying notes to these unaudited condensed consolidated interim financial statements.

Approved on behalf of the Board:

"Daniel Nocente" Chair "Steven Hofer"
President & Chief Executive Officer

# **Western Forest Products Inc.** Condensed Consolidated Statements of Comprehensive Loss (Expressed in millions of Canadian dollars except for share and per share amounts) (unaudited)

		onths ended ne 30,		ths ended e 30,		
	2025	2024	2025	2024		
Revenue (Note 13)	\$ 289.1	\$ 309.5	\$ 551.6	\$ 549.0		
Costs and expenses: Cost of goods sold Freight Export tax (Note 17(a, b)) Selling and administration	264.8 16.7 8.8 11.1 301.4	277.2 19.4 6.3 10.9 313.8	499.9 33.0 17.8 22.4 573.1	502.6 35.4 10.3 22.3 570.6		
Operating loss prior to restructuring and other items	(12.3)	(4.3)	(21.5)	(21.6)		
Operating restructuring items Other (loss) income (Note 14)	(0.5) (9.0)	(1.7) 0.6	(0.8) 15.3	(1.5) 2.4		
Operating loss Finance costs	(21.8)	(5.4) (1.6)	(7.0) (1.8)	(20.7) (3.7)		
Loss before income taxes	(22.5)	(7.0)	(8.8)	(24.4)		
Income tax expense (recovery) (Note 15) Current Deferred	(3.0) (2.1) (5.1)	(1.3) (1.3)	(1.9) (3.3) (5.2)	0.1 (10.8) (10.7)		
Net loss	(17.4)	(5.7)	(3.6)	(13.7)		
Net loss attributable to equity shareholders of the Company Net loss attributable to non-controlling interest	(17.1) (0.3)	(4.2) (1.5)	(3.1)	(11.9) (1.8)		
Other comprehensive income (loss) Items that will not be reclassified to profit or loss:	(17.4)	(5.7)	(3.6)	(13.7)		
Employee future benefits actuarial loss Income tax recovery <sup>(Note 15)</sup>	(0.1)	(0.1)	(0.7) 0.2	(0.3) 0.1		
Total items that will not be reclassified to profit or loss	(0.1)	(0.1)	(0.5)	(0.2)		
Items that may be reclassified subsequently to profit or loss: Foreign currency translation differences for foreign operations  Total comprehensive loss	(4.0) \$ (21.5)	0.7 \$ (5.1)	(3.9)	2.4 \$ (11.5)		
Loss per share (in dollars) (Note 16) Basic and diluted	\$ (1.62)	\$ (0.40)	\$ (0.29)	\$ (1.13)		

# **Western Forest Products Inc.** Condensed Consolidated Statements of Changes in Equity (Expressed in millions of Canadian dollars) (unaudited)

	Share (	Capital									
	Number <sup>(1)</sup>	Amo	ınt	Contributed surplus	Translat reserv		etained arnings	COI	Non- ntrolling nterest	Tot	tal equity
Balance at December 31, 2023	10,558	4	)5.4	8.8		1.9	148.9		2.9		567.9
Net loss	-		-	-		-	(11.9)		(1.8)		(13.7)
Other comprehensive income (loss):							, ,		, ,		, ,
Employee future benefits actuarial loss	-		-	-		-	(0.3)		-		(0.3)
Income tax recovery on actuarial loss (Note 15)	-		-	-		-	0.1		-		0.1
Foreign currency translation differences for foreign operations			-	-		2.4	-		-		2.4
Total comprehensive loss	-		-	-		2.4	(12.1)		(1.8)		(11.5)
Non-controlling interest (Note 11)	-		-	-		-	19.2		9.3		28.5
Total transactions with owners, recorded directly in equity			-	-		-	19.2		9.3		28.5
Balance at June 30, 2024	10,558	\$ 4	)5.4	\$ 8.8	\$ .	4.3	\$ 156.0	\$	10.4	\$	584.9
Balance at December 31, 2024	10,558	4	)5.4	8.9		8.1	135.8		8.1		566.3
Net loss	-	•	-	-		-	(3.1)		(0.5)		(3.6)
Other comprehensive income (loss):							(0.1)		(0.0)		(0.0)
Employee future benefits actuarial loss	-		_	_		_	(0.7)		_		(0.7)
Income tax recovery on actuarial loss (Note 15)	_		_	_		_	0.2		_		0.2
Foreign currency translation differences for foreign operations	-		_	_	(	3.9)	-		_		(3.9)
Total comprehensive loss			-	-		3.9)	(3.6)		(0.5)		(8.0)
Balance at June 30, 2025	10,558	\$ 4	)5.4	\$ 8.9	\$	4.2	\$ 132.2	\$	7.6	\$	558.3

<sup>&</sup>lt;sup>(1)</sup> Number of shares presented in thousands.

# **Western Forest Products Inc.** Condensed Consolidated Statements of Cash Flows (Expressed in millions of Canadian dollars) (unaudited)

June 30,   June 30,   2025   2024   2025   2024
Operating activities:         Net loss       \$ (17.4)       \$ (5.7)       \$ (3.6)       \$ (13.7)         Items not involving cash:       11.8       12.6       23.5       24.8         Amortization of property, plant and equipment       11.8       12.6       23.5       24.8         Amortization of timber licenses       1.0       1.0       2.0       2.0         Loss (gain) on disposal of assets (Notes 6, 14)       3.8       -       (20.1)       (0.2)
Operating activities:         Net loss       \$ (17.4)       \$ (5.7)       \$ (3.6)       \$ (13.7)         Items not involving cash:         Amortization of property, plant and equipment       11.8       12.6       23.5       24.8         Amortization of timber licenses       1.0       1.0       2.0       2.0         Loss (gain) on disposal of assets (Notes 6, 14)       3.8       -       (20.1)       (0.2)
Items not involving cash:  Amortization of property, plant and equipment 11.8 12.6 23.5 24.8  Amortization of timber licenses 1.0 1.0 2.0 2.0  Loss (gain) on disposal of assets (Notes 6, 14) 3.8 - (20.1) (0.2)
Amortization of property, plant and equipment 11.8 12.6 23.5 24.8  Amortization of timber licenses 1.0 1.0 2.0 2.0  Loss (gain) on disposal of assets (Notes 6, 14) 3.8 - (20.1) (0.2)
Amortization of timber licenses 1.0 1.0 2.0 2.0 Loss (gain) on disposal of assets (Notes 6, 14) 3.8 - (20.1) (0.2)
Loss (gain) on disposal of assets (Notes 6, 14) 3.8 - (20.1) (0.2)
Amortization of deferred revenue $(0.5)$ $(0.5)$ $(1.1)$ $(1.0)$
Finance costs 0.7 1.6 1.8 3.7
Income tax recovery (Note 15) (5.1) (1.3) (5.2)
Change in reforestation obligation (1.0) (1.4) (0.8) (0.7)
Share-based compensation, including mark-to-market
adjustment 0.3 (0.3) 1.2 -
Change in employee future benefits obligation (0.2) (0.3) (0.5)
Foreign exchange and other 5.8 (0.3) 6.1 (2.2)
Income taxes received (paid)
(0.8) 5.4 3.8 1.4
Changes in non-cash working capital items:
Trade and other receivables 5.6 (16.3) (6.5) (28.9)
Inventory 2.6 10.8 13.5 13.8
Prepaid expenses and other assets 2.3 4.1 1.2 1.0
Accounts payable and accrued liabilities (4.4) 8.8 (12.4) (2.5)
<u> </u>
5.3 12.8 (0.4) (15.2)
Investing activities:
Additions to property, plant and equipment (7.8) (8.5) (15.2)
Net proceeds from private timberlands sale (Note 14) 67.3 -
Net proceeds from sale of assets held for sale (Notes 6, 14) - 7.1 -
Net proceeds of property, equipment and other
disposals 0.1 0.1 0.3 0.9
Advances and loans receipts (issued) 0.1 0.1
Net proceeds on disposition of minority interest in
subsidiary (Note 11) - (0.8) - 35.1
<u>(7.7)</u> (9.2) 59.6 22.8
Financing activities:
Net drawings on credit facility 5.9 2.2 (54.1) 3.9
Deferred financing fees (0.9) - (0.9) -
Bank indebtedness (repayments) 0.4 - 0.8 (0.4)
Interest payments (1.1) (1.7) (3.0) (4.4)
Lease payments (2.5) (2.3) (5.7) (4.7)
1.8(1.8)(62.9)(5.6)
Increase (decrease) in cash and cash equivalents (0.6) 1.8 (3.7) 2.0
Cash and cash equivalents, beginning of period 4.8 2.5 7.9 2.3
Cash and cash equivalents, June 30         \$ 4.2         \$ 4.3         \$ 4.2         \$ 4.3

See accompanying notes to these unaudited condensed consolidated interim financial statements.

Notes to the Unaudited Condensed Consolidated Interim Financial Statements
Three and six months ended June 30, 2025 and 2024
(Tabular amounts expressed in millions of Canadian dollars except number of shares and per share amounts)

### 1. Reporting entity

Western Forest Products Inc. ("Western" or the "Company") is an integrated softwood forest products company, incorporated and domiciled in Canada, operating in the coastal region of British Columbia ("BC") and Washington State, United States ("US"). The address of the Company's head office is Suite 800 - 1055 West Georgia Street, Vancouver, BC, Canada. The unaudited condensed consolidated interim financial statements ("interim financial statements") as at and for the three and six months ended June 30, 2025 and 2024 comprise the financial results of the Company and its subsidiaries. The Company's primary business is the sale of lumber and logs, which includes timber harvesting, sawmilling logs into specialty lumber, value-added lumber and glulam remanufacturing, and wholesaling purchased lumber. The Company is listed on the Toronto Stock Exchange ("TSX"), under the symbol WEF.

### 2. Basis of preparation

These interim financial statements of the Company have been prepared in accordance with IAS 34, *Interim Financial Reporting*. These interim financial statements do not include all of the disclosures required by IFRS for annual financial statements, and should be read in conjunction with the Company's annual consolidated financial statements for the year ended December 31, 2024, available at <a href="www.westernforest.com">www.westernforest.com</a> or <a href="www.westernforest.com">www.sedarplus.ca</a>. References to the three and six months ended June 30 may be referred to as Q2 and YTD, respectively.

The interim financial statements were authorized for issue by the Board of Directors on August 7, 2025.

### 3. Material accounting policies

The material accounting policies applied by the Company in these interim financial statements are the same as those applied by the Company in its annual consolidated financial statements as at and for the year ended December 31, 2024.

## 4. Seasonality of operations

In a normal operating year, there is some seasonality to the Company's operations, with higher lumber sales in the second and third quarters when construction activity in certain key markets has historically tended to be higher. Logging activity may also vary depending on weather conditions such as rain, snow and ice in the winter and the threat of forest fires in the summer.

### 5. Inventory

		June 30, 2025							De	ecem	ember 31, 2024					
	С	Gross arrying value	Pro	ovisions	Lower of cost and net realizable value		cost and net realizable		cost and net realizable		C	Gross arrying value	Pro	ovisions	re	ower of ost and net alizable value
Logs	\$	120.0	\$	(14.0)	\$	106.0		\$	138.0	\$	(13.2)	\$	124.8			
Lumber		92.4		(15.9)		76.5			82.8		(11.3)		71.5			
Supplies and other		20.6		-		20.6			20.8		-		20.8			
	\$	233.0	\$	(29.9)	\$	203.1		\$	241.6	\$	(24.5)	\$	217.1			

The carrying amount of inventory recorded at net realizable value was \$62.9 million at June 30, 2025 (December 31, 2024: \$61.9 million), with the remaining inventory recorded at cost.

The Company recognized an increase in the provision for write-down to net realizable value of \$3.6 million and \$5.4 respectively for the three and six months ended June 30, 2025 (Q2 2024 and YTD 2024: decrease of \$5.3 million and \$4.5 million, respectively).

Notes to the Unaudited Condensed Consolidated Interim Financial Statements
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#### 6. Assets held for sale

On February 28, 2025, the Company completed its sale of its Alberni Pacific Division ("APD"), for net proceeds of \$7.1 million. APD had been recorded in assets held for sale as at December 31, 2024. The Company recognized a gain of \$0.2 million in the first quarter of 2025 recorded in other (loss) income in the statement of comprehensive loss related to the sale.

As at June 30, 2025, the assets held for sale comprised the following assets and liabilities:

	June 30, 2025	ember 31, 2024
Property, plant and equipment	-	7.4
Assets held for sale	\$ -	\$ 7.4
Lease and other liabilities directly associated with assets held for sale	\$ -	\$ 0.3

### 7. Biological assets

Reconciliation of carrying amount

	Three months ended June 30,					Six months ended June 30				
	2025			2024		2025	2024			
Carrying value, beginning	\$	15.9	\$	49.3	\$	48.6	\$	49.3		
Change in fair value due to growth and pricing		-		0.1		0.1		0.2		
Harvested timber transferred to inventory		-		-		-		(0.1)		
Disposals (Note 14)		-		-		(32.8)		-		
Carrying value, June 30	\$	15.9	\$	49.4	\$	15.9	\$	49.4		

At June 30, 2025, private timberlands comprised an area of approximately 8,399 hectares (December 31, 2024: 22,693 hectares) of land owned by the Company. Standing timber on private timberlands range from newly planted areas to mature forest available for harvest.

During the three and six months ended June 30, 2025, the Company harvested and scaled 333 cubic meters ("m³") and 5,691 m³ of logs, respectively (Q2 2024 and YTD 2024: no cubic meters and 7,448 m³, respectively), from its private timberlands, which, for the six months ended June 30, 2025, had a fair value less costs to sell of \$135 per m³ at the date of harvest (YTD 2024: \$129 per m³).

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Dec. 31

### 8. Long-term debt

	2025	2024		
Credit facility drawings	\$ 31.8	\$	86.0	
Less transaction costs	(1.1)		(0.5)	
Long-term debt	\$ 30.7	\$	85.5	
Available Credit Facility	\$ 250.0	\$	250.0	
Credit Facility drawings	(31.8)		(86.0)	
Outstanding letters of credit included in line utilization	 (31.9)		(27.3)	
Unused portion of Credit Facility	\$ 186.3	\$	136.7	

The Company's syndicated Credit Facility (the "Credit Facility") provides for a maximum borrowing amount of \$250 million, with advances in excess of \$215 million subject to a leverage metric. On May 1, 2025, the Credit Facility was amended, with the maturity date extended to July 21, 2028 from July 21, 2026.

The Credit Facility is available in CAD by way of Prime Rate Advances, Canadian Overnight Repo Rate Average Advances or Letters of Credit and in USD by way of Secured Overnight Financing Rate US Base Rate Advances, US Prime Rate Advances, or Letters of Credit. Interest on the Credit Facility is indexed to benchmark rates and varies depending on the nature of each draw and certain financial benchmarks.

The Credit Facility is secured by a general security agreement, excluding certain specified properties and their related assets, and is subject to certain financial covenants, including a maximum debt to total capitalization ratio.

The Company was in compliance with its financial covenants as at June 30, 2025 and expects to comply for at least twelve months thereafter. Accordingly, the loan is classified as non-current at June 30, 2025.

Notes to the Unaudited Condensed Consolidated Interim Financial Statements
Three and six months ended June 30, 2025 and 2024
(Tabular amounts expressed in millions of Canadian dollars except number of shares and per share amounts)

#### 9. Employee future benefits

The Company has defined benefit plans that provide pension or other retirement benefits to certain of its salaried employees. The Company also provides other post-employment benefits and pension bridging benefits to eligible retired employees. The defined benefit pension plans were closed to new participants effective June 30, 2006. No further benefits accrue under these plans for years of service after December 31, 2010, and no further benefits accrue under these plans for compensation increases effective December 31, 2016.

The amounts recognized in the statements of financial position for the Company's employee future benefit obligations, consisting of both the defined benefit salaried pension plans and other non-pension benefits are as follows:

	ine 30, 2025	Dec. 31, 2024		
Present value of obligations	\$ 88.3	\$	89.8	
Fair value of plan assets	 (83.1)		(84.9)	
Liability recognized in the statements of financial position (Note 10)	\$ 5.2	\$	4.9	

The discount rate used as at June 30, 2025 was 4.54% per annum (December 31, 2024: 4.54% per annum). The Company expects to make funding contributions to its defined benefit plans of \$1.2 million in 2025.

#### 10. Other liabilities

	Current		Non-current		Total	
As at June 30, 2025						
Defined benefit employee future benefits obligation (Note 9)	\$	-	\$	5.2	\$	5.2
Defined contribution employee future benefits obligation		-		2.9		2.9
Environmental provision		0.2		2.2		2.4
Deferred share unit plan liabilities		1.3		-		1.3
Restricted share unit plan liabilities		0.5		2.1		2.6
Other		-		0.3		0.3
	\$	2.0	\$	12.7	\$	14.7
As at December 31, 2024						
Defined benefit employee future benefits obligation (Note 9)	\$	-	\$	4.9	\$	4.9
Defined contribution employee future benefits obligation		-		2.7		2.7
Environmental provision		0.1		2.4		2.5
Deferred share unit plan liabilities		1.0		-		1.0
Restricted share unit plan liabilities		0.6		1.4		2.0
Other		-		0.4		0.4
	\$	1.7	\$	11.8	\$	13.5

The current portion of other liabilities is recognized in accounts payable and accrued liabilities in the statements of financial position.

# 11. Non-controlling interest

On March 27, 2024, the Company completed the sale of a 34% ownership interest in its newly formed La-kwa sa muqw Forestry Limited Partnership ("LFLP") to four Vancouver Island First Nations for gross proceeds of \$35.9 million. The LFLP is comprised of certain assets and liabilities of the Company's former Mid-Island Forest Operation, including TFL 64, which was created through the subdivision of Block 2 of TFL 39. This is considered a transaction with owners in their capacity as owners, and because it did not result in a loss of control, the gain on disposal was recognized directly to retained earnings.

# 12. BC Manufacturing Jobs Fund

On February 28, 2025, the Company and the Province of British Columbia, through the BC Manufacturing Jobs Fund, entered into an agreement to reimburse eligible expenditures up to a maximum of \$7.5 million related to construction of new kilns and other capital projects. During the three and six months ended June 30, 2025, the Company accrued \$nil and \$1.4 million, respectively, related to eligible expenditures incurred, which has been deducted from the carrying amount of the assets in construction. In the second quarter of 2025, the Company received \$1.4 million.

Notes to the Unaudited Condensed Consolidated Interim Financial Statements
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### 13. Revenue

In the following table, revenue is disaggregated by primary geographical market based on the known origin of the customer, and by major products.

	Thre	Three months ended June 30,			Six months ended June 30,					
		2025		2024		2025		2024		
Primary geographic markets										
Canada	\$	108.1	\$	110.8	\$	203.6	\$	201.9		
United States		99.3		108.9		201.7		177.7		
Japan		32.9		38.9		54.4		78.1		
China		23.1		24.9		42.2		44.4		
Other		21.8		22.2		40.2		40.2		
Europe		3.9		3.8		9.5		6.7		
	\$	289.1	\$	309.5	\$	551.6	\$	549.0		
Major Products										
Lumber	\$	218.2	\$	235.3	\$	428.4	\$	412.9		
Logs		49.0		56.5		82.5		101.6		
By-products		11.7		12.4		22.6		22.9		
Forestry services and other		10.2		5.3		18.1		11.6		
	\$	289.1	\$	309.5	\$	551.6	\$	549.0		

# 14. Other (loss) income

	Three months ended June 30,				Six	months er	nded June 30,		
	2025 202		2024		2024 2025		2	2024	
Gain on sale of private timberlands	\$	-	\$	-	\$	23.7	\$	-	
Gain on sale of assets held for sale		-		-		0.2		-	
Gain on disposal of property, plant, and equipment		-		-		-		0.2	
Fire-related impairments		(3.8)		-		(3.8)		-	
Foreign exchange gain (loss)		(5.2)		0.5		(4.9)		2.2	
Other				0.1		0.1			
	\$	(9.0)	\$	0.6	\$	15.3	\$	2.4	

On February 10, 2025, the Company completed the sale of 14,294 hectares of fee simple land, biological assets and infrastructure on northern Vancouver Island, BC for net proceeds of \$67.3 million to a Canadian affiliate of the Eastwood Climate Smart Forestry Fund I. The Company recorded a gain of \$23.7 million on the sale.

On June 29, 2025, the Company's Columbia Vista sawmill, located in Vancouver, Washington, sustained extensive damage in a fire, rendering the mill inoperable. As a result of the fire, the Company recorded impairment charges of \$3.1 million related to property, plant and equipment and \$0.7 million related to inventory that was damaged.

Notes to the Unaudited Condensed Consolidated Interim Financial Statements
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### 15. Income taxes

Income tax recovery differs from the amount that would be computed by applying the Company's combined Federal and Provincial statutory rate as follows:

	Three months ended June 30,				Six months ended June 30,					
	2025		2024		2025		2024			
Loss before income taxes	\$	(22.5)	\$	(7.0)	\$	(8.8)	\$	(24.4)		
Income tax recovery at statutory rate of 27%	\$	(6.1)	\$	(1.9)	\$	(2.4)	\$	(6.6)		
Difference in jurisdictional tax rates		0.5		0.5		0.7		0.4		
Difference in basis and capital inclusion rates		-		-		(3.9)		-		
Other permanent differences		0.2		1.2		0.1		-		
Realization of previously unrecognized valuation allowance		-		(1.0)		-		(4.4)		
Other		0.3		(0.1)		0.3		(0.1)		
	\$	(5.1)	\$	(1.3)	\$	(5.2)	\$	(10.7)		
Recognized in Other comprehensive loss Deferred tax recovery	\$	-	\$	<u>-</u>	\$	(0.2)	\$	(0.1)		
Recognized in Retained earnings										
Deferred tax expense	\$	-	\$	(0.2)	\$	-	\$	6.6		

### 16. Loss per share

Loss per share is calculated utilizing the treasury stock method for determining the dilutive effect of options issued. The reconciliation of the numerator and denominator is determined as follows:

	Three month	s ended June :	Three months ended June 30, 2024	
	Net earnings	Weighted		Net loss Weighted
	attributable	average number of	Per	attributable to average equity number of Per
	to equity shareholders	shares	share	equity number of Per shareholders shares share
Issued shares, beginning of period Effect of shares:	<u> </u>	10,558	onaro	10,558
Issued in the quarter		-		<u> </u>
Basic loss per share	\$ (17.1)	10,558	\$ (1.62)	\$ (4.2) 10,558 \$ (0.40)
Effective of dilutive securities: Stock options		_		_
Diluted loss per share	\$ (17.1)	10,558	\$ (1.62)	\$ (4.2) 10,558 \$ (0.40)
	Six months	ended June 30	), 2025	Six months ended June 30, 2024
	Net earnings	Weighted		Net loss Weighted
	attributable	average	5	attributable to average
	to equity shareholders	number of shares	Per share	equity number of Per shareholders shares share
Issued shares, beginning of period	Shareholders	10,558	Silaic	10,558
Effect of shares: Issued in the quarter		_		_
Basic loss per share	\$ (3.1)	10,558	\$ (0.29)	\$ (11.9) 10,558 \$ (1.13)
Effective of dilutive securities:	. \~	-,	. \/	-,
Stock options		-		
Diluted loss per share	\$ (3.1)	10,558	\$ (0.29)	<b>\$</b> (11.9) 10,558 <b>\$</b> (1.13)

Where the addition of stock options to the total shares outstanding has an anti-dilutive impact on the diluted loss per share calculation, those stock options have not been included in the total shares outstanding for purposes of the calculation of diluted loss per share.

On May 7, 2025, the Company's shareholders approved a special resolution authorizing a share consolidation of the issued and outstanding common shares in the capital of the Company at a share consolidation ratio to be determined by the Board of Directors, within the range of one post-consolidation common share for every 25 to 40 pre-consolidation common shares. On July 1, 2025, the Board of Directors approved a consolidation on the basis

Notes to the Unaudited Condensed Consolidated Interim Financial Statements
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## 16. Loss per share (continued)

of one post-consolidation common share for every 30 pre-consolidation common shares. On July 28, 2025, the share consolidation became effective. As a result of the share consolidation, all per share information used in the calculation of loss per share has been retrospectively adjusted for all periods presented.

## 17. Commitments and contingencies

#### (a) Softwood lumber duty dispute

On October 12, 2015, the softwood lumber agreement between Canada and the US, under which Canadian softwood lumber shipments to the US ("shipments") were assessed an export tax by the Canadian government, expired.

From 2017 onward, as a result of petitions filed by the US Lumber Coalition, and others, and determinations made by the US International Trade Commission, the US Department of Commerce ("DoC") imposed Countervailing ("CV") and Anti-dumping duties ("AD") on shipments to the US from Canada. As a result of these actions, cash deposits for CV were required for Canadian lumber imports to the US effective April 28, 2017 through August 25, 2017, and from December 28, 2017 onwards; and cash deposits for AD were required for Canadian lumber imports to the US effective June 30, 2017 until December 26, 2017, and from December 28, 2017 onwards.

As each DoC Administrative Review ("AR") of a shipment year is completed, final rates are published in the federal register and a revised cash deposit rate is established until publication of final rates of the next AR.

The Company expenses export taxes at the cash duty deposit rate as lumber shipments are made. Where final duty rates differed from cash deposit rates, the Company recognized revisions to its export tax expense.

As cash deposit rates exceeded final duty rates for lumber shipments made in 2017 through 2022, the Company recognized a long-term interest-bearing duty receivable totalling USD\$47.3 million (\$64.4 million) in its statements of financial position. During the three and six months ended June 30, 2025, export tax expense of \$8.8 million and \$17.8 million (Q2 2024 and YTD 2024: \$6.3 million and \$10.3 million, respectively) was recorded in the statements of comprehensive loss.

On February 21, 2025, the DoC initiated its seventh AR of CV and AD for shipments in 2024, with a completion deadline of January 31, 2026.

On April 4, 2025, the DoC announced its preliminary determination for CV rates resulting from its sixth AR for shipments in 2023, indicating a rate of 14.38%, compared to the current rate of 6.74%. Final CV rates are expected to be published in the third quarter of 2025. On July 24, 2025, the DoC announced its final AD rates applicable to Western related to the sixth AR of 20.56%, compared to the current AD rate of 7.66%. If final CV rates are unchanged from preliminary rates, Western will record a non-cash export tax expense of USD\$43.8 million, plus accrued interest of approximately USD\$7.0 million, in the third quarter of 2025 related to the increase in AD and CV rates. Cash deposits accrue at the most recent final AD and CV duty rates.

On July 21, 2025, a binational Canada-United States-Mexico Agreement ("CUSMA") Chapter 10 Panel (the "Panel") issued its initial decision with respect to Canada's challenge of the DoC's final results of the first AR ("AR1") of the AD order on Canadian softwood lumber products. AR1 relates to softwood lumber exports from the period April 28, 2017 through December 31, 2018. The Panel determined that certain key aspects of the DoC's final AR1 AD results were inconsistent with US law and directed the DoC to review those aspects of its decision. The DoC must now present a revised determination to the Panel by October 20, 2025. This decision will not lead to changes to the duty rates currently in effect for the Company's exported softwood lumber products to the United States. Until a final outcome is reached, the decision will have no impact on the Company's export duty receivable balance or cash on deposit amounts held by the US Department of Treasury related to any AR. The Panel's issuance notes that a final outcome in this legal case will not be reached until the Panel is satisfied that the DoC has brought itself into compliance with US law. Therefore, it is possible that additional remands could be issued by the Panel before this case concludes.

Notes to the Unaudited Condensed Consolidated Interim Financial Statements
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### 17. Commitments and contingencies (continued)

### (a) Softwood lumber duty dispute (continued)

The following table summarizes the cash deposit rates in effect and the preliminary and final rates applicable to Canadian lumber shipments to the US for the periods presented:

Lumber shipment date	Aug. 19, 2024 onward	Aug. 1, 2023 through Aug. 18, 2024	Aug. 9, 2022 through Jul. 31, 2023
Cash deposit rate		<u> </u>	
CV	6.74%	1.79%	3.83%
AD	7.66%	6.26%	4.76%
Combined	14.40%	8.05%	8.59%
Lumber shipment year	AR6 2023 <sup>(1)</sup>	AR5 2022 Final	AR4 2021 Final
Duty rate			_
CV	14.38%	6.74%	1.79%
AD	20.56%	7.66%	6.26%
Combined	34.94%	14.40%	8.05%

<sup>&</sup>lt;sup>(1)</sup> AR6 rates reflect the finalized AD rates and the preliminary CV rates. CV rates are subject to change until final determination.

As at June 30, 2025, including interest of USD\$11.6 million (December 31, 2024: USD\$10.2 million), the duty receivable of USD\$58.9 million (December 31, 2024: USD\$57.5 million) was revalued at the period-end exchange rate to \$80.2 million (December 31, 2024: \$82.7 million) and is recorded in other assets on the consolidated statement of financial position.

Interest revenue of \$1.0 million and \$2.0 million for the three and six months ended June 30, 2025, respectively, was recorded in finance costs (Q2 2024 and YTD 2024: \$1.1 million and \$2.1 million, respectively). Related foreign exchange losses of \$4.5 million for the three and six months ended June 30, 2025, respectively, were recorded in other (loss) income (Q2 2024 and YTD 2024: \$0.8 million and \$2.3 million foreign exchange gains, respectively).

As at June 30, 2025, the Company had paid USD\$197 million (\$268 million) of duties, all of which remain held in trust by US Department of Treasury (December 31, 2024: USD\$184 million (\$264 million)). With the exception of USD\$47.3 million (\$64.4 million) of duty deposits recognized as a receivable, all duty deposits have been expensed at the cash deposit rates in effect at the date of payment.

## (b) Incremental US Tariffs

On February 1, 2025, US President Donald Trump signed an executive order imposing a tariff of 25% (the "Incremental US Tariff") on imported goods from Canada to the US. The Incremental US Tariff was implemented on March 4, 2025, and was in place until March 6, 2025, when it was delayed for certain Canadian goods compliant with existing free trade agreements, including the Company's exports to the US, until April 2, 2025. On April 2, 2025, the exemption was extended indefinitely. The Incremental US Tariff is in addition to the existing combined US softwood lumber CV and AD rates which the Company is currently subject to. Export tax expense of \$nil and \$0.7 million for the three and six months ended June 30, 2025, respectively, was recorded in the statements of comprehensive income in relation to the Incremental US Tariffs.

On March 1, 2025, US President Donald Trump signed an executive order initiating an investigation to determine whether imports of timber, lumber and their derivative products threaten to impair US national security, citing Section 232 of the Trade Expansion Act. The executive order requires the Secretary of Commerce to issue a report within 270 days that includes findings on whether imports of timber, lumber and their derivative products threaten national security, recommendations on actions, including potential tariffs, export controls or incentives to increase domestic production and policy recommendations to strengthen US timber and lumber supply. The Secretary of Commerce received public comment on the investigations on April 1, 2025.

On July 31, 2025, US President Donald Trump signed an executive order imposing a tariff of 35% on imported goods from Canada to the US that are not compliant with the Canada-United States-Mexico Agreement ("CUSMA") starting on August 1, 2025. The Company's exports to the United States are compliant with CUSMA and are not subject to the 35% tariff.

Notes to the Unaudited Condensed Consolidated Interim Financial Statements
Three and six months ended June 30, 2025 and 2024
(Tabular amounts expressed in millions of Canadian dollars except number of shares and per share amounts)

### 17. Commitments and contingencies (continued)

### (c) Litigation and claims

In the normal course of business, the Company may be subject to claims and legal actions that may be made by customers, unions, suppliers and others in respect of which either provision has been made or for which no material liability is expected. Where the Company is unable to determine the outcome of these disputes no amounts have been accrued in these financial statements.

### (d) Long-term fibre supply agreements

Certain of the Company's long-term fibre supply agreements with third parties have minimum volume requirements and may, in the case of a failure to produce the minimum annual volume, require the Company to conduct whole log chipping or sell saw logs, which could reduce log availability for our sawmills, source the deficiency from third parties at additional cost or incur a penalty under the fibre supply agreements. If the Company takes any significant curtailments in its sawmills its chip production would decline, increasing the risk that the Company would not meet its contractual obligations where it is not possible to secure replacement chips on the open market. Based on chip and pulp log volumes supplied to date, the Company believes it has satisfied fibre commitments as at June 30, 2025. The Company anticipates satisfying annual fibre commitments for the year ending December 31, 2025. The Company has recorded consideration received as part of the long-term fibre supply agreements as deferred revenue, which is recognized straight-line over the term of the contract. The Company recognized related revenue of \$0.5 million and \$1.1 million for the three and six months ended June 30, 2025 (Q2 2024 and YTD 2024: \$0.5 million and \$1.0 million, respectively).

### 18. Financial instruments - fair values and risk management

The Company classifies its financial assets in the following categories: amortized cost, fair value through other comprehensive income ("FVOCI") – debt investment; FVOCI – equity investment; or fair value through profit and loss ("FVTPL"), depending upon the business model in which a financial asset is managed and its contractual cash flow characteristics. The Company's non-derivative financial liabilities are measured at amortized cost using the effective interest method.

Fair values are categorized into different levels in a fair value hierarchy based on the inputs used in the valuation techniques as follows:

- Level 1: quoted prices (unadjusted) in active markets for identical assets or liabilities;
- Level 2: inputs other than quoted prices that are observable for the assets or liability, either directly or indirectly; or
- Level 3: inputs for the asset or liability that are not based on observable market data.

The Company's financial instruments held at fair value consist of the export tax and related interest receivable (Note 17(a)), which are classified as Level 3 within the fair value hierarchy.

The Company enters into forward contracts to sell USD and Japanese Yen ("JPY") in order to mitigate a portion of the foreign currency risk. As at June 30, 2025, the Company had outstanding obligations to sell an aggregate USD\$10.0 million at an average exchange rate of CAD\$1.3712 per USD with maturities through July 11, 2025 (December 31, 2024: USD\$12.0 million at an average exchange rate of CAD\$1.4369 per USD).

All foreign currency gains or losses related to currency forward contracts have been recognized in revenue for the period as described in the following table.

	Three months ended June 30,				Six	ne 30,		
	2	025		2024	2025		2024	
Foreign currency gains (losses) recognized in revenue	\$	0.7	\$	(0.2)	\$	8.0	\$	(0.5)

Forward contracts in a liability position are included in accounts payable and accrued liabilities on the statements of financial position and assets are included in trade and other receivables.



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