



Western Forest Products Inc.
2025 Third Quarter Report

Management's Discussion & Analysis

The following Management's Discussion and Analysis ("MD&A") reports and comments on the financial condition and results of operations of Western Forest Products Inc. (the "Company", "Western", "us", "we", or "our"), on a consolidated basis, for the three and nine months ended September 30, 2025, to help security holders and other readers understand our Company and the key factors underlying our financial results. This discussion and analysis should be read in conjunction with our unaudited condensed consolidated interim financial statements and the notes thereto for the three and nine months ended September 30, 2025, and our audited annual consolidated financial statements and the notes thereto and Management's Discussion and Analysis for the year ended December 31, 2024, which can be found on SEDAR+ at www.sedarplus.ca. Unless otherwise noted, the information in this discussion and analysis is updated to November 4, 2025.

The Company has prepared the consolidated financial statements for the three and nine months ended September 30, 2025, in accordance with IFRS Accounting Standards, as issued by the International Accounting Standards Board. Amounts discussed herein are based on our unaudited condensed consolidated interim financial statements and are presented in millions of Canadian dollars unless otherwise noted.

Reference is made in this MD&A to Adjusted Earnings Before Interest, Tax, Depreciation and Amortization ("Adjusted EBITDA"). Adjusted EBITDA is defined as operating income prior to operating restructuring items and other income (expense), plus amortization of plant, equipment, right of use and timber licence assets, impairment adjustments, and changes in fair value of biological assets. Adjusted EBITDA margin is Adjusted EBITDA as a proportion of revenue. Western uses Adjusted EBITDA and Adjusted EBITDA margin as benchmark measurements of our own operating results and as benchmarks relative to our competitors. We consider Adjusted EBITDA to be a meaningful supplement to operating income as a performance measure primarily because amortization expense, impairment adjustments and changes in the fair value of biological assets are non-cash costs, and vary widely from company to company in a manner that we consider largely independent of the underlying cost efficiency of their operating facilities. Further, the inclusion of operating restructuring items which are unpredictable in nature and timing may make comparisons of our operating results between periods more difficult. We also believe Adjusted EBITDA and Adjusted EBITDA margin are commonly used by securities analysts, investors and other interested parties to evaluate our financial performance.

Adjusted EBITDA does not represent cash generated from operations as defined by IFRS and it is not necessarily indicative of cash available to fund cash needs. Furthermore, Adjusted EBITDA does not reflect the impact of certain items that affect our net income. Adjusted EBITDA and Adjusted EBITDA margin are not measures of financial performance under IFRS and should not be considered as alternatives to measures of performance under IFRS. Moreover, because all companies do not calculate Adjusted EBITDA in the same manner, Adjusted EBITDA and Adjusted EBITDA margin calculated by Western may differ from similar measures calculated by other companies. A reconciliation between the Company's net income as reported in accordance with IFRS and Adjusted EBITDA is included in the "Non-GAAP Financial Measures" section of this report.

Management uses key performance indicators such as net debt, net debt to capitalization and current assets to current liabilities. Net debt is defined as long-term debt and bank indebtedness less cash and cash equivalents. Net debt to capitalization is a ratio defined as net debt divided by capitalization, with capitalization being the sum of net debt and equity. Current assets to current liabilities ratio is defined as total current assets divided by total current liabilities. These key performance indicators are non-GAAP financial measures that do not have a standardized meaning and may not be comparable to similar measures used by other issuers. They are not recognized by IFRS, but are meaningful in that they indicate the Company's ability to meet its obligations on an ongoing basis and indicate whether the Company is more or less leveraged than in the past.

This MD&A contains statements that may constitute forward-looking statements under the applicable securities laws. Readers are cautioned against placing undue reliance on forward-looking statements. All statements herein, other than statements of historical fact, may be forward-looking statements and can be identified by the use of words such as "will", "commit", "project", "estimate", "expect", "anticipate", "plan", "target", "forecast", "intend", "believe", "seek", "could", "should", "may", "likely", "continue", "pursue" and similar references to future periods. Forward-looking statements in this MD&A include, but are not limited to, statements relating to our current intent, belief or expectations with respect to: domestic, North American and international market conditions, prices, demands and growth, including demands for our cedar products; economic conditions; legislative changes and policy initiatives; the applicability and scope of tariffs and the expected timing thereof; our growth, marketing, production, wholesale, operational and capital allocation plans, investments and strategies, fibre availability and regulatory developments; the development, completion and implementation of integrated resource management plans or forest landscape plan pilots by First Nations; the expected timing and cost of completion and commissioning of the Company's announced capital investments and capital expenditures, including the new kilns; the extent of the reduction in lumber production at our manufacturing facilities; the Company's ability to adjust operations to match market conditions and available log supply; future operations of the Columbia Vista Sawmill and any insurance proceeds available in relation to the fire that occurred at such sawmill, and the timing it may take to resolve the La-kwa sa muqw Forestry Limited Partnership labour dispute. Although such statements reflect management's current reasonable beliefs, expectations and assumptions as to, amongst other things, the future supply and demand of forest products, global and regional economic activity and the consistency of the regulatory framework within which the Company currently operates, there can be no assurance that forward-looking statements are accurate, and actual results and performance may materially vary.

Many factors could cause our actual results or performance to be materially different, including: economic and financial conditions including inflation, international demand for forest products, the Company's ability to export its products, cost and availability of shipping carrier capacity, competition and selling prices, international trade disputes and sanctions, changes in foreign currency exchange rates, labour disputes and disruptions, ability to recruit workers, natural disasters, the impact of climate change, relations with First Nations groups, First Nations' claims and settlements, the availability of fibre and AAC, the ability to obtain operational permits, development and changes in laws and regulations affecting the forest industry, changes in the price of key materials for our products, changes in opportunities, information systems security and other factors referenced under the "Risks and Uncertainties" section herein. The foregoing list is not exhaustive, as other factors could adversely affect our actual results and performance. Forward-looking statements are based only on information currently available to us and refer only as of the date hereof. Except as required by law, we undertake no obligation to update forward-looking statements.

Summary of Selected Quarterly Results ⁽¹⁾

(millions of Canadian dollars ("CAD") except per share amounts and where otherwise noted)

Summary Information		Q3 2025	Q3 2024	Q2 2025	YTD 2025	YTD 2024
Revenue						
Lumber ⁽²⁾		\$ 181.1	\$ 189.9	\$ 218.2	\$ 609.6	\$ 602.8
Logs		38.3	39.9	49.0	120.8	141.5
By-products		8.5	9.1	11.7	31.0	32.0
Forestry services and other ⁽³⁾		5.1	2.8	10.2	23.2	14.4
Total revenue		233.0	241.7	289.1	784.6	790.7
Freight		13.6	16.4	16.7	46.6	51.8
Export tax expense		66.0	5.2	8.8	83.8	15.5
Stumpage		4.3	7.8	5.6	12.2	19.7
Adjusted EBITDA ⁽⁴⁾		\$ (65.9)	\$ (10.7)	\$ 0.5	\$ (62.0)	\$ (5.5)
Adjusted EBITDA margin ⁽⁴⁾		(28%)	(4%)	0%	(8%)	(1%)
Operating loss prior to restructuring and other items		\$ (78.0)	\$ (24.4)	\$ (12.3)	\$ (99.5)	\$ (46.0)
Net loss		(61.3)	(19.6)	(17.4)	(64.9)	(33.3)
Loss per share, basic and diluted	\$ per share	(5.71)	(1.71)	(1.62)	(6.00)	(2.83)
Operating Information ⁽⁵⁾						
Lumber shipments ⁽²⁾⁽⁶⁾	mmfbm	129	138	149	415	442
Cedar	mmfbm	24	33	32	87	102
Japan Specialty	mmfbm	22	21	25	64	77
Industrial ⁽²⁾	mmfbm	20	19	22	65	63
Commodity	mmfbm	62	65	70	200	199
Lumber production ⁽²⁾	mmfbm	107	127	144	385	424
Lumber price, average ⁽²⁾	\$/mfbm	\$ 1,409	\$ 1,378	\$ 1,464	\$ 1,470	\$ 1,364
Wholesale lumber shipments	mmfbm	7	8	9	25	25
Log shipments	000 m ³	207	347	329	766	1,023
Domestic	000 m ³	152	230	266	616	764
Export	000 m ³	-	-	-	-	-
Pulp	000 m ³	55	117	63	151	260
Net production ⁽⁷⁾	000 m ³	410	659	598	1,473	2,095
Saw log purchases	000 m ³	214	215	299	730	516
Log price, average ⁽⁸⁾	\$/m ³	\$ 160	\$ 113	\$ 139	\$ 143	\$ 132
Illustrative Lumber Average Price Data ⁽⁹⁾						
Price Basis						
Grn WRC #2 Clear & Btr 4x6W RL (\$C)	cif dest N Euro	\$ 8,742	\$ 8,100	\$ 8,542	\$ 8,469	\$ 8,253
Grn WRC Deck Knotty 2x6 RL S4S	Net fob Mill	\$ 1,695	\$ 1,368	\$ 1,638	\$ 1,607	\$ 1,210
Grn WRC #2 & Btr AG 6x6 RL	Net fob Mill	\$ 3,644	\$ 3,391	\$ 3,587	\$ 3,557	\$ 3,341
Coast Gm WRC Std&Btr NH 3/4x4 RL S1S2E	Net fob Mill	\$ 1,178	\$ 1,123	\$ 1,158	\$ 1,159	\$ 1,108
KD Hem Baby Squares Merch 4-1/8x4-1/8 13'	c&f dest Japan	\$ 990	\$ 975	\$ 983	\$ 981	\$ 975
KD Dfir Baby Squares Merch 4-1/8x4-1/8 RL S4S	c&f dest Japan	\$ 1,238	\$ 1,132	\$ 1,179	\$ 1,156	\$ 1,134
Grn Dfir (Portland) #1&Btr 100% FOHC 6x6 Rough	Net fob Mill	\$ 1,564	\$ 1,626	\$ 1,642	\$ 1,639	\$ 1,636
Hemlock Lumber 2x4 (40x90) Metric RG Utility ⁽⁹⁾	cif dest Shanghai	n/a	\$ 389	n/a	\$ 380	\$ 396
Hemlock Lumber 4x4 (95x95) Metric RG Utility ⁽⁹⁾	cif dest Shanghai	\$ 456	n/a	\$ 450	\$ 454	n/a
Coast KD Hem-Fir #2 & Btr 2x4	Net fob Mill	\$ 506	\$ 411	\$ 533	\$ 521	\$ 439
Average exchange rate – CAD to USD ⁽¹⁰⁾		0.726	0.733	0.722	0.715	0.735
Average exchange rate – CAD to JPY ⁽¹⁰⁾		107.10	109.23	104.44	105.95	111.05

(1) Included in *Appendix A* is a table of selected results from the last eight quarters. Figures in the table may not equal, sum or recalculate to figures presented in the table or elsewhere due to rounding. Log data reflects British Columbia ("BC") business only.

(2) Includes glulamated wood products.

(3) Forestry services and other include harvesting, roadbuilding, reforestation, planning and other services.

(4) Adjusted EBITDA and Adjusted EBITDA margin are non-GAAP financial measures. Refer to the *Non-GAAP Financial Measures* section of this document for more information on each non-GAAP financial measure.

(5) "mmfbm" = millions of board feet; "mfbm" = thousands of board feet.

(6) Includes wholesale lumber shipments.

(7) Net production is log production, net of residuals and waste.

(8) The average realized log price per cubic metre has been presented on a gross basis.

(9) Sourced from Random Lengths in USD/Mfbm except Hemlock Metric RG Utility that is sourced from the Forest Economic Advisors LLC China Bulletin ("FEA"). During the second quarter of 2025, FEA ceased publication of the 2x4 Hemlock Metric RG Utility and began publishing the 4x4 Hemlock Metric RG Utility rates. As such 2x4 Hemlock Metric RG Utility YTD price data is reported until April 2025, and 4x4 Hemlock Metric RG Utility YTD price data is subsequent to April 2025.

(10) Canadian Dollar ("CAD"), United States Dollar ("USD"), Japanese yen ("JPY").

Summary of Third Quarter 2025 Results

We reported Adjusted EBITDA of negative \$65.9 million in the third quarter of 2025, which included a non-cash export duty expense of \$59.5 million related to the determination of final duty rates from the sixth Administrative Review ("AR"). We reported Adjusted EBITDA of negative \$10.7 million in the same period last year, which included a non-cash export duty recovery of \$1.0 million related to the determination of final duty rates from the fifth AR. Results in the third quarter of 2025 reflect lower lumber shipments, higher export duty rates and lower external log shipments, partially offset by higher lumber and log prices compared to the same period last year.

Net loss was \$61.3 million in the third quarter of 2025, as compared to a net loss of \$19.6 million in the same period last year. Operating loss prior to restructuring and other items was \$78.0 million in the third quarter of 2025, as compared to \$24.4 million in the same period last year.

Revenue

Lumber revenue was \$181.1 million in the third quarter of 2025, as compared to \$189.9 million in the same period last year. The decrease of 5% was primarily due to lower shipment volumes, particularly in Cedar products, partially offset by higher realized average prices. Our average realized lumber price increased by 2% to \$1,409 per thousand board feet in the third quarter of 2025, as compared to \$1,378 per thousand board feet in the same period last year, due to modest price improvements in most lumber markets.

Specialty lumber shipments represented 51% of total lumber shipment volumes in the third quarter of 2025, as compared to 53% in the same period last year, primarily due to lower Cedar shipments.

Log revenue was \$38.3 million in the third quarter of 2025, as compared to \$39.9 million in the same period last year. The decrease of 4% was primarily due to lower log shipment volumes, partially offset by an increase in realized log prices due to a stronger mix of higher-valued fir sawlogs.

By-products revenue was \$8.5 million in the third quarter of 2025, as compared to \$9.1 million in the same period last year. The decrease of 7% was due to a decrease in chip sales volumes.

Forestry services and other revenue were \$5.1 million in the third quarter of 2025, as compared to \$2.8 million in the same period last year. The increase of 82% was due to an increase in the volume of approved projects with our First Nation joint ventures in the third quarter of 2025 compared to the same period last year.

Operations

Lumber production was 107 million board feet in the third quarter of 2025, as compared to 127 million board feet in the same period last year. In the third quarter of 2025, additional production curtailments compared to the same period last year were taken due to market conditions and log availability, in addition to lost production from our Columbia Vista sawmill due to a fire in June 2025. Sawmill cash conversion costs per thousand board feet increased 5% primarily due to lower production volumes.

We harvested 410,000 cubic metres of logs from our BC coastal operations in the third quarter of 2025, as compared to 659,000 cubic metres in the same period last year. Harvested volumes decreased primarily due to a strike at our La-kwa sa muqw Forestry Limited Partnership ("LFLP"), harvest permit approval delays and reduced helicopter harvesting availability. BC Coastal saw log purchases were 214,000 cubic metres in the third quarter of 2025, as compared to 215,000 cubic metres in the same period last year.

Timberlands cash operating costs per cubic metre increased 9% compared to the same period last year due to lower harvest volumes.

Freight expense was \$13.6 million in the third quarter of 2025 as compared to \$16.4 million in the same period last year. The decrease of 17% was primarily due to decreased lumber shipments and a higher percentage of shipments within Canada.

We recorded \$66.0 million of export tax expense in the third quarter of 2025, as compared to \$5.2 million in the same period of 2024. We recorded a non-cash export duty expense of \$59.5 million in the third quarter of 2025 related to the determination of final duty rates from the sixth AR, compared to a \$1.0 million non-cash export duty recovery related to the determination of final duty rates from the fifth AR in the same period last year. Export duty expense from cash deposits increased due to higher duty rates, partially offset by lower US-destined lumber shipments.

Corporate and Other

Selling and administration expense was \$11.0 million in the third quarter of 2025, consistent with \$10.7 million in the same period last year.

Restructuring costs were \$nil in the third quarter of 2025, compared to \$1.9 million in the third quarter of 2024 which primarily related to parts inventory impairment and employee severance for our Alberni Pacific Division sawmill ("APD").

We recorded \$6.9 million of Other income in the third quarter of 2025 primarily related to an insurance recovery related to a fire at our Columbia Vista sawmill as compared to Other loss of \$0.7 million in the same period last year.

Finance costs were \$12.0 million in the third quarter of 2025 as compared to \$1.2 million in the same period last year. Finance costs in the third quarter of 2025 included \$10.4 million of net interest expense related to the determination of final duty rates from the first six ARs, compared to interest revenue of \$1.4 million in the same period last year related to the determination of final duty rates from the first five ARs. Finance cost increases were partially offset by lower interest expense on external debt due to lower average debt balances compared to the same period last year.

Income Taxes

Income tax recovery was \$21.8 million on a net loss before tax of \$83.1 million in the third quarter of 2025 as compared to income tax recovery of \$8.6 million on net loss before tax of \$28.2 million in the same period last year.

Net Loss

Net loss was \$61.3 million in the third quarter of 2025, as compared to a net loss of \$19.6 million for the same period last year. Results in the third quarter of 2025 were impacted by a \$59.5 million non-cash export duty and \$11.4 million interest expense on the determination of final rates from the sixth AR and lower lumber and log shipment volumes, partially offset by higher realized lumber and log prices, compared to the same period last year.

Summary of Year to Date 2025 Results

We reported Adjusted EBITDA of negative \$62.0 million in the first nine months of 2025, as compared to negative \$5.5 million in the same period last year. Results in the first nine months of 2025 reflect a non-cash export duty adjustment of \$59.5 million compared to a \$1.0 million recovery in the same period last year. Results were also impacted by lower lumber and log shipment volumes and higher export duty rates, partially offset by higher lumber and log realized prices compared to the same period last year.

Net loss was \$64.9 million in the first nine months of 2025, as compared to \$33.3 million in the same period last year. Operating loss prior to restructuring and other items was \$99.5 million in the first nine months of 2025, as compared to \$46.0 million in the same period last year.

Revenue

Lumber revenue was \$609.6 million in the first nine months of 2025 as compared to \$602.8 million in the same period last year. The increase of 1% was due to higher lumber prices, partially offset by lower lumber shipments and a weaker sales mix. Our average realized lumber price increased by 8% to \$1,470 per thousand board feet in the first nine months of 2025, as compared to \$1,364 per thousand board feet in the same period last year, due to price improvements in most lumber markets and a stronger USD to CAD average exchange rate, partially offset by a weaker sales mix.

Specialty lumber shipments represented 52% of total lumber shipment volumes for the first nine months of 2025, as compared to 55% in the same period last year, primarily due to lower Cedar and Japan shipments.

Log revenue was \$120.8 million in the first nine months of 2025, as compared to \$141.5 million in the same period last year. The decrease of 15% was due to lower shipment volumes driven from lower harvest levels, partially offset by higher log prices on a stronger sales mix compared to the same period last year.

By-products revenue was \$31.0 million in the first nine months of 2025, as compared to \$32.0 million in the same period last year. The decrease of 3% was due to a decrease in chip sales volumes.

Forestry services and other revenue were \$23.2 million in the first nine months of 2025, as compared to \$14.4 million in the same period last year. The increase of 61% was due to an increase in the volume of approved

projects and higher contract values from more complex work performed with our First Nation joint ventures in the first nine months of 2025 compared to the same period last year.

Operations

Lumber production was 385 million board feet in the first nine months of 2025, as compared to 424 million board feet in the same period last year. In the first nine months of 2025, additional production curtailments compared to the same period last year were due to weaker market conditions, log availability and a fire at our Columbia Vista sawmill. Sawmill cash conversion costs per thousand board feet increased 8% primarily due to lower production volumes and higher spending on internal processing.

We harvested 1,473,000 cubic metres of logs from our BC coastal operations in the first nine months of 2025, as compared to 2,095,000 cubic metres in the same period last year. Harvested volumes decreased primarily due to harvest permit approval delays, a strike at LFLP and reduced helicopter harvesting availability due to fires in other parts of BC compared to the same period last year. Log harvest reductions were partly offset by increased saw log purchases to match log volumes to our sawmill requirements. BC Coastal saw log purchases were 730,000 cubic metres in the first nine months of 2025, as compared to 516,000 cubic metres in the same period last year.

Timberlands cash operating costs per cubic metre increased 6% compared to the same period last year. The increase was primarily due to lower harvest volumes compared to the same period last year, partially offset by lower average stumpage rates due to the mix of logs harvested.

Freight expense was \$46.6 million in the first nine months of 2025 as compared to \$51.8 million in the same period last year. The decrease of 10% was primarily due to decreased lumber shipments and a higher percentage of shipments within Canada.

We recorded \$83.8 million of export tax expense in the first nine months of 2025, as compared to \$15.5 million in the same period of 2024. We recorded a non-cash export duty expense of \$59.5 million in the first nine months of 2025 related to the determination of final duty rates from the sixth AR, compared to a \$1.0 million non-cash export duty recovery in the same period last year related to the determination of final duty rates from the fifth AR. Export tax expense increased due to higher duty rates and a stronger average USD to CAD exchange rate, partially offset by lower US-destined shipments.

Corporate and Other

Selling and administration expense was \$33.4 million in the first nine months of 2025, consistent with \$33.0 million in the same period last year.

Restructuring costs were \$0.8 million in the first nine months of 2025, related to \$0.5 million for a US timber purchase contract provision and \$0.3 million in curtailment costs at APD. Restructuring costs were \$3.4 million in the first nine months of 2024, which consisted primarily of a \$1.3 million parts inventory impairment and \$2.2 million in employee severance at APD.

We recorded \$22.2 million of Other income in the first nine months of 2025 as compared to \$1.7 million in the same period last year. The first nine months of 2025 included \$23.9 million in gains from the sale of private timberlands and our APD facility and \$6.9 million in insurance recovery related to a fire at our Columbia Vista sawmill, which was partially offset by \$4.8 million from non-cash foreign exchange losses and \$3.8 million in impairment losses on assets related to the fire. Foreign exchange gains of \$1.7 million were recognized in the first nine months of 2024.

Finance costs were \$13.8 million in the first nine months of 2025 as compared to \$4.9 million in the same period last year. Finance costs in the first nine months of 2025 included \$8.4 million of net interest expense related to the determination of final duty rates from the first six ARs, compared to interest revenue of \$3.5 million related to the determination of final duty rates from the first five ARs in the same period last year. Finance cost increases were partially offset by lower interest expense on external debt due to lower average debt balances.

Income Taxes

Income tax recovery was \$27.0 million on a net loss before tax of \$91.9 million in the first nine months of 2025 as compared to income tax recovery of \$19.3 million on net loss before tax of \$52.6 million in the same period last year. The rate differential results primarily from reduced tax rates on capital gains from the sale of assets in the first quarter of 2025 and tax arising from the sale of a 34% interest in LFLP in the first nine months of 2024.

Net loss

Net loss was \$64.9 million in the first nine months of 2025, as compared to a net loss of \$33.3 million for the same period last year. Results in the first nine months of 2025 were impacted by a \$59.5 million non-cash export duty expense, \$11.4 million in interest expense related to the change in export duty rates and lower lumber and log shipments, partially offset by gains on sales of non-core assets and increases on lumber prices, compared to the same period last year.

Columbia Vista Sawmill Fire

We continue to evaluate our future plans related to the sawmill and are working with our insurers to determine available proceeds. During the three and nine months ended September 30, 2025, we recorded US\$5.0 million (\$6.9 million) of insurance recovery related to the fire as an initial deposit.

Labour Relations

During the second quarter of 2025, employees represented by the United Steelworkers Local 1-1937 (“USW”) at LFLP commenced a strike. LFLP is actively working to bring an end to the work stoppage. If the strike continues for a prolonged period of time, it will further impact available log supply to our Duke Point and Ladysmith sawmills, resulting in potential further operating curtailments in the fourth quarter of 2025 and into 2026.

Operating Curtailments

Given current lumber market conditions, delays in harvest permit approvals in BC and a lack of accessible economic fibre in BC, we took temporary lumber production curtailments of 30 million board feet at certain BC sawmills in the third quarter of 2025 and plan to take 35 million board feet of lumber production curtailments in the fourth quarter of 2025. We will continue to monitor market conditions and available log supply and will adjust our operating schedules as required.

Accelerating the Transition to Higher Value Products

Two Continuous Dry Kilns

We continue to advance two continuous dry kilns, with site construction ongoing. The first kiln is anticipated to be completed and commissioned in early 2026, with the completion and commissioning of the second kiln anticipated in mid-2026. Costs, excluding any contributions from the BC Manufacturing Jobs Fund (“BCMJF”), expended to September 30, 2025 for these kilns total \$11.3 million, relative to a total estimated budget of \$33 million.

BC Manufacturing Jobs Fund

During the third quarter of 2025, the Company accrued \$2.1 million related to the BCMJF from the Province of BC (the “Province”). In the first nine months of 2025, the Company has accrued a total of \$3.5 million related to the BCMJF. The Company is eligible to receive reimbursement from the Province of expenditures related to the kilns and other capital projects up to \$7.5 million.

Softwood Lumber Dispute

The US application of duties continues a long-standing pattern of US protectionist action against Canadian lumber producers. For a comprehensive history of the softwood lumber trade dispute and related North American Free Trade Agreement challenge proceedings, please see “*Risks and Uncertainties – Softwood Lumber Dispute*” in our Management’s Discussion and Analysis for the year ended December 31, 2024.

On July 25, 2025, the DoC announced its final determination for antidumping (“AD”) rates applicable to Western related to the sixth AR of 20.56%, compared to the current rate of 7.66%. On August 8, 2025, the DoC announced its final CV rates applicable to Western related to AR6 of 14.63%, compared to the previous CV rate of 6.74%. On September 11, 2025, the DoC amended the AD rate to 20.53% to correct a ministerial calculation error.

Western recorded a non-cash export tax expense of USD\$44.1 million (\$59.5 million), plus accrued interest of approximately USD\$8.2 million (\$11.4 million), in the third quarter of 2025 related to the increase in AD and CV rates. This amount was offset against the long-term duty receivable on the Company’s balance sheet as at September 30, 2025.

As at September 30, 2025, Western had USD\$201 million (\$280 million) of cash on deposit with the US Department of Treasury in respect of softwood lumber duties, of which USD\$3.2 million (\$4.5 million) plus accrued interest of USD\$4.2 million (\$5.8 million) is recognized in the Company's consolidated statements of financial position arising from final rate determinations for Canadian shipments made to the US in 2017 through 2023.

Including wholesale lumber shipments, our sales from Canadian operations to the US market represented approximately 21% of total lumber shipments in the first nine months of 2025, as compared to 25% in the same period last year.

The final amount and effective date of CV and AD duties that may be assessed on Canadian softwood lumber exports to the US cannot be determined at this time and will depend on decisions yet to be made by any reviewing courts or panels to which the DoC determinations may be appealed.

First Administrative Review Update

On July 21, 2025, a binational Canada-United States-Mexico Agreement ("CUSMA") Chapter 10 Panel (the "Panel") issued its initial decision with respect to Canada's challenge of the DoC's final results of the first AR ("AR1") of the AD order on Canadian softwood lumber products. AR1 relates to softwood lumber exports from the period April 28, 2017 through December 31, 2018. On September 17, 2025, the Panel dismissed the case, at the joint request of Canadian and US parties.

US Tariffs

On July 31, 2025, US President Donald Trump signed an executive order imposing a tariff of 35% on imported goods from Canada to the US that are not compliant with the Canada-United States-Mexico Agreement ("CUSMA") starting on August 1, 2025. The Company's exports to the United States are compliant with CUSMA and are not subject to the 35% tariff.

On September 29, 2025, US President Donald Trump signed an executive order imposing a 10% tariff on imported lumber products through Section 232 of the Trade Expansion Act. The incremental 10% tariff became effective on October 14, 2025.

The potential implementation and duration of any incremental US tariffs is unknown and could have a material impact on our operating earnings and cash flows. We are working with all levels of government across Canada to advocate for programs and policies that will best enable the forestry sector to serve global markets and manage through these uncertain times.

Regulatory Environment

The Province has introduced various policy initiatives and regulatory changes in recent years that impact the BC forest sector, including: fibre recovery, lumber remanufacturing, old growth forest management, forest stewardship and the exportation of logs. For additional details on these policy initiatives, regulatory changes and risks, please see "Regulatory Risks" under the heading "Risks and Uncertainties" in our Management's Discussion and Analysis for the year ended December 31, 2024.

Timber Tenure Replacements

On September 12, 2025, the Ministry of Forests ("MFOR") offered the Company a replacement licence for TFL 19.

DRIPA Section 7 Agreement

In July 2025 'Namgis First Nation ("Nāmgis") and Western delivered the first-ever draft forest landscape plan and forest operating plan to the chief forester covering TFL 37 (the "Draft FLP and FOP"). On October 3, 2025, MFOR and 'Nāmgis announced that they had reached agreement on a Section 7 joint decision-making agreement under the Province's Declaration on the Rights of Indigenous Peoples Act ("DRIPA") to support the joint establishment of forest landscape plans and joint approval of associated forest operations plans within Tree Farm Licence 37 (the "Section 7 Agreement"). The Company expects the Draft FLP and FOP to be put through the process described in the Section 7 Agreement and is currently operating consistent with such Draft FLP and FOP. However, the potential impact the Section 7 Agreement may have on the Company's future operations cannot be determined at this time.

Land Claims by Indigenous Groups

On September 4, 2025, the Ehattesaht First Nation (“ECFN”) filed an amended notice of civil claim, against Canada and the Province of British Columbia seeking a declaration of Aboriginal title. The area in which ECFN claims Aboriginal title encompasses a portion of the harvesting area of the Company’s Forest Licence A19231 and TFL 19. The potential impact of the ECFN claim on Western’s tenure holdings is not ascertainable at this time.

For additional details on policy requirements and regulatory aspects in relation to First Nations see “Land Claims by Indigenous Groups” under the heading “Risks and Uncertainties” in our Management’s Discussion and Analysis for the year ended December 31, 2024.

Financial Position and Liquidity ⁽¹⁾

(millions of Canadian dollars except where otherwise noted)

Selected Cash Flow Items	Q3 2025	Q3 2024	Q2 2025	YTD 2025	YTD 2024
Operating activities					
Net loss	\$ (61.3)	\$ (19.6)	\$ (17.4)	\$ (64.9)	\$ (33.3)
Amortization	12.1	13.6	12.8	37.6	40.4
Fire-related impairments	-	-	3.8	3.8	-
Loss (gain) on disposal of property, equipment and other assets	0.1	0.1	-	(23.8)	(0.1)
Income tax recovery	(21.8)	(8.6)	(5.1)	(27.0)	(19.3)
Income taxes receipts (payments)	3.4	22.6	-	3.9	22.5
Share-based compensation	0.5	0.8	0.3	1.7	0.8
Finance costs	12.0	1.2	0.7	13.8	4.9
Export duty receivable	59.5	(1.0)	-	59.5	(1.0)
Other	(3.0)	(0.9)	4.1	0.7	(5.3)
	1.5	8.2	(0.8)	5.3	9.6
Change in non-cash working capital	26.5	2.7	6.1	22.3	(13.9)
Cash provided by (used in) operating activities	28.0	10.9	5.3	27.6	(4.3)
Investing activities					
Additions to property, plant and equipment	(7.2)	(7.3)	(6.4)	(20.3)	(16.8)
Additions to capital logging roads	(1.2)	(2.2)	(1.4)	(3.3)	(6.0)
Net proceeds on disposal of assets	-	0.1	0.1	75.0	1.0
Advances and loans receipts (issued)	0.1	0.1	-	0.2	0.2
Deposits on purchase of equipment	-	(0.2)	-	-	(0.2)
Proceeds from disposition of minority interest in subsidiary	(0.4)	-	-	(0.4)	35.1
Cash provided by (used in) investing activities	(8.7)	(9.5)	(7.7)	50.9	13.3
Financing activities					
(Repayments) drawings on credit facility	(14.0)	2.6	5.9	(68.1)	6.5
Bank indebtedness (repayments)	(0.4)	0.9	0.4	0.4	0.5
Interest payments	(1.3)	(1.8)	(1.1)	(4.3)	(6.2)
Lease payments	(2.1)	(2.4)	(2.5)	(7.8)	(7.1)
Deferred financing fees	-	-	(0.9)	(0.9)	-
Cash provided by (used in) financing activities	(17.8)	(0.7)	1.8	(80.7)	(6.3)
Increase (decrease) in cash	\$ 1.5	\$ 0.7	\$ (0.6)	\$ (2.2)	\$ 2.7
Summary of Financial Position					
Cash and cash equivalents	\$ 5.7	\$ 5.0	\$ 4.2		
Current assets	281.5	318.2	315.6		
Current liabilities	103.9	104.8	117.1		
Bank indebtedness	0.4	1.4	0.8		
Long-term debt	16.9	90.0	30.7		
Net debt ⁽²⁾	11.6	86.4	27.3		
Equity, excluding non-controlling interest	492.1	555.4	550.7		
Total liquidity ⁽³⁾⁽⁶⁾	234.2	137.3	189.7		
Financial ratios					
Current assets to current liabilities ⁽⁴⁾	2.71	3.04	2.70		
Net debt to capitalization ⁽⁵⁾⁽⁶⁾	2%	13%	5%		

(1) Figures in the table above may not equal or sum to figures presented in the table and elsewhere due to rounding.

(2) Net debt is defined as the sum of long-term debt and bank indebtedness, less cash and cash equivalents.

(3) Total liquidity comprises cash and cash equivalents, bank indebtedness and available credit under the Company's credit facility.

(4) Current assets to current liabilities is a supplementary measure and defined as current assets divided by current liabilities.

(5) Capitalization comprises net debt and shareholders' equity.

(6) Total liquidity and net debt to capitalization are non-GAAP financial measures. Refer to the "Non-GAAP Financial Measures" section of this document for more information on each non-GAAP financial measure.

Cash provided by operating activities was \$28.0 million in the third quarter of 2025, as compared to \$10.9 million in the same period last year. Cash provided by operating activities in the third quarter of 2025 increased primarily due to a reduction in non-cash working capital, partially offset by reductions in income taxes received compared to the same period last year.

Cash used in investing activities was \$8.7 million in the third quarter of 2025, consistent with \$9.5 million used in the same period last year.

Cash used in financing activities was \$17.8 million in the third quarter of 2025, as compared to \$0.7 million used in the same period last year. Cash used in financing activities increased primarily due to repayments of our \$250 million syndicated credit facility (the “Credit Facility”).

Liquidity and Capital Resources

Total liquidity was \$234.2 million at September 30, 2025, as compared to \$144.6 million at December 31, 2024 and \$137.3 million at September 30, 2024. Liquidity is comprised of cash and cash equivalents of \$5.7 million, and unused availability under the Company’s Credit Facility of \$228.9 million, less \$0.4 million of bank indebtedness.

On September 16, 2025, the Company entered into a new bilateral letter of credit facility (the “LC Facility”) with Royal Bank of Canada. The LC Facility provides for a maximum of USD\$30 million of borrowings for letters of credit to be used as collateral for US customs bonds related to the US softwood lumber dispute. The LC Facility is guaranteed by Export Development Canada. The LC facility is incremental to the Credit Facility. As at September 30, 2025, the Company had USD\$21.0 million (\$29.2 million) in outstanding letters of credit on the LC Facility.

Based on our current forecasts, we expect sufficient liquidity will be available to meet any commitments as well as our other obligations through the next twelve months. The Company was in compliance with its financial covenants as at September 30, 2025 and expects to comply for at least twelve months thereafter.

Share consolidation

On July 1, 2025, the Company announced a share consolidation on the basis of one post-consolidation common share for every 30 pre-consolidation common shares. On July 28, 2025, the share consolidation became effective. As a result of the share consolidation, all per share information has been retrospectively adjusted for all periods presented.

Capital Expenditures

We are reducing our planned 2025 capital expenditure spending to approximately \$30 to \$35 million, which includes approximately \$16 million of planned spending on two continuous dry kilns. Total planned spending on the two continuous dry kilns is anticipated to be approximately \$33 million, excluding any contributions from the BC Manufacturing Jobs Fund. We will continue to evaluate our capital expenditure spending based on market conditions, with a priority of maintaining a strong balance sheet.

Market Outlook

North American markets are expected to continue to remain weak, mainly due to high interest rates and low consumer confidence. In addition, elevated US channel lumber inventory levels are further reducing demand at the producer level. The incremental US tariff of 10% has further complicated market dynamics as producers look to pass the tariff onto customers in an already weak demand environment. Markets may start to improve towards the end of the fourth quarter of 2025 or into early 2026 as supply decreases and as distributors start to build inventories ahead of the spring building season. However, in the near-term, distributors and pro-dealers continue to buy on an as-needed basis and the home center business is expected to be slow as consumers manage their way through the uncertain economic environment.

In Japan and China, housing demand continues to trend downwards, but lumber inventories remain low, resulting in near-term stable pricing. The strong pricing in specialty shop and better products into export markets has started to negatively affect demand into the fourth quarter of 2025, which may have the effect of capping further price increases.

Non-GAAP Financial Measures

Reference is made in this MD&A to the following non-GAAP measures: Adjusted EBITDA, Adjusted EBITDA margin, Net debt to capitalization and Total liquidity are used as benchmark measurements of our operating results and as benchmarks relative to our competitors. These non-GAAP measures are commonly used by securities analysts, investors and other interested parties to evaluate our financial performance. These non-GAAP measures do not have any standardized meaning prescribed by IFRS and may not be comparable to similar measures presented by other issuers. The following table provides a reconciliation of these non-GAAP measures to figures as reported in our unaudited condensed consolidated financial statements:

(millions of Canadian dollars except where otherwise noted)

	Q3 2025	Q3 2024	Q2 2025	YTD 2025	YTD 2024
Adjusted EBITDA					
Net loss	\$ (61.3)	\$ (19.6)	\$ (17.4)	\$ (64.9)	\$ (33.3)
Add:					
Amortization	12.1	13.6	12.8	37.6	40.4
Changes in fair value of biological assets	-	0.1	-	(0.1)	-
Operating restructuring items	-	1.9	0.5	0.8	3.4
Other (income) expense	(6.9)	0.7	9.0	(22.2)	(1.7)
Finance costs	12.0	1.2	0.7	13.8	4.9
Income tax recovery	(21.8)	(8.6)	(5.1)	(27.0)	(19.3)
Adjusted EBITDA	\$ (65.9)	\$ (10.7)	\$ 0.5	\$ (62.0)	\$ (5.5)
Adjusted EBITDA margin					
Total revenue	\$ 233.0	\$ 241.7	\$ 289.1	\$ 784.6	\$ 790.7
Adjusted EBITDA	(65.9)	(10.7)	0.5	(62.0)	(5.5)
Adjusted EBITDA margin	(28%)	(4%)	0%	(8%)	(1%)
Net debt to capitalization	Sep. 30 2025	Sep. 30 2024	Jun. 30 2025		
Net debt					
Total debt	\$ 16.9	\$ 90.0	\$ 30.7		
Bank indebtedness	0.4	1.4	0.8		
Cash and cash equivalents	(5.7)	(5.0)	(4.2)		
	\$ 11.6	\$ 86.4	\$ 27.3		
Capitalization					
Net debt	\$ 11.6	\$ 86.4	\$ 27.3		
Total equity attributable to equity shareholders of the Company	492.1	555.4	550.7		
	\$ 503.7	\$ 641.8	\$ 578.0		
Net debt to capitalization	2%	13%	5%		
Total liquidity	Sep. 30 2025	Sep. 30 2024	Jun. 30 2025		
Cash and cash equivalents	\$ 5.7	\$ 5.0	\$ 4.2		
Available credit facility ⁽¹⁾	250.0	250.0	250.0		
Bank indebtedness	(0.4)	(1.4)	(0.8)		
Credit facility drawings	(17.9)	(90.5)	(31.8)		
Outstanding letters of credit	(3.2)	(25.8)	(31.9)		
	\$ 234.2	\$ 137.3	\$ 189.7		

Figures in the table above may not equal or sum to figures presented elsewhere due to rounding.

(1) Maximum borrowing amount, with advances in excess of \$215 million subject to a leverage metric.

Accounting Policies and Standards

Several new standards, and amendments to existing standards and interpretations, were not yet effective as at September 30, 2025, and have not been applied in preparing the Company's unaudited condensed consolidated interim financial statements. We are currently evaluating the impact of IFRS 18, *Presentation and Disclosure in Financial Statements*, which will replace IAS 1, *Presentation of Financial Statements*, for the year ending December 31, 2027. No other standards are currently considered by the Company to be significant or likely to have a material impact on future financial statements.

Critical Accounting Estimates

For a review of significant management judgements affecting financial results and critical accounting estimates, please see our 2024 Annual Report, which can be found on SEDAR+ at www.sedarplus.ca. There were no changes to critical accounting estimates during the nine months ended September 30, 2025.

Financial Instruments and Other Instruments

We use various financial instruments to reduce the impact of movement in foreign exchange rates on our net result. Please see our Management Discussion and Analysis for the year ended December 31, 2024 for a further discussion on our use of financial instruments. There were no changes to our use of financial instruments during the nine months ended September 30, 2025.

Off-Balance Sheet Arrangements

The Company has off-balance sheet arrangements which include letters of credit and surety performance and payment bonds, primarily for timber purchases and CV and AD duty deposits. At September 30, 2025, surety performance and payment bonds aggregated \$49.4 million (December 31, 2024: \$48.2 million), of which \$29.2 million (December 31, 2024: \$24.5 million) are secured by letters of credit. Off-balance sheet arrangements have not had, and are not reasonably likely to have, any material impact on the Company's current or future financial condition, results of operations or cash flows.

Related Party Transactions

Other than transactions in the normal course of business with the Board of Directors and key management personnel, the Company had no transactions between related parties in the three and nine months ended September 30, 2025.

Risks and Uncertainties

The business of the Company is subject to several risks and uncertainties, including those described in the 2024 Annual Report which can be found on SEDAR+ at www.sedarplus.ca. Any of the risks and uncertainties described in the above-noted document could have a material adverse effect on our operations and financial condition and cash flows and, accordingly, should be carefully considered in evaluating Western's business. Except as set forth in this MD&A and the notes to our unaudited condensed consolidated interim financial statements, there were no additional risks and uncertainties identified during the nine months ended September 30, 2025.

Internal Controls over Financial Reporting

There have been no changes in the Company's internal controls over financial reporting ("ICFR") during the nine months ended September 30, 2025, that have materially affected, or are reasonably likely to materially affect, its ICFR.

Outstanding Share Data

As of November 4, 2025, there were 10,558,183 common shares of the Company issued and outstanding.

We have reserved 1,000,000 of our Shares for issuance upon the exercise of options granted under our incentive stock option plan. During the nine months ended September 30, 2025, no options were granted or exercised, 34,285 options expired and no options were forfeited. As of November 4, 2025, 307,005 stock options were outstanding under our incentive stock option plan.

Additional Information

Additional information relating to the Company and its operations, including the Company's Annual Information Form, can be found on SEDAR+ at www.sedarplus.ca.

Management's Discussion and Analysis – Appendix A

Summary of Selected Results for the Last Eight Quarters

(millions of Canadian dollars except per share amounts and where noted)

	2025			2024				2023
	Q3	Q2	Q1	Q4	Q3	Q2	Q1	Q4
Average exchange rate – USD to CAD	1.377	1.385	1.435	1.399	1.364	1.368	1.348	1.361
Average exchange rate – CAD to USD	0.726	0.722	0.697	0.715	0.733	0.731	0.742	0.734
Financial performance								
Revenue								
Lumber	\$ 181.1	\$ 218.2	\$ 210.2	\$ 214.3	\$ 189.9	\$ 235.3	\$ 177.6	\$ 178.3
Logs	38.3	49.0	33.5	46.5	39.9	56.5	45.1	51.1
By-products	8.5	11.7	10.9	9.7	9.1	12.4	10.5	9.9
Forestry services and other	5.1	10.2	7.9	2.7	2.8	5.3	6.3	7.3
Total revenue	\$ 233.0	\$ 289.1	\$ 262.5	\$ 273.2	\$ 241.7	\$ 309.5	\$ 239.5	\$ 246.6
Net (loss) income	\$ (61.3)	\$ (17.4)	\$ 13.8	\$ (1.2)	\$ (19.6)	\$ (5.7)	\$ (8.0)	\$ (14.3)
Earnings (loss) per share								
Basic and diluted	\$ (5.71)	\$ (1.62)	\$ 1.33	\$ (0.05)	\$ (1.71)	\$ (0.40)	\$ (0.73)	\$ (1.31)
Operating statistics								
Lumber ⁽¹⁾⁽²⁾								
Production	Mmfbm	107	144	134	135	127	151	145
Shipments	Mmfbm	129	149	137	146	138	173	131
Price	\$/mfbm	\$ 1,409	\$ 1,464	\$ 1,533	\$ 1,467	\$ 1,378	\$ 1,363	\$ 1,351
Logs ⁽³⁾								
Shipments	000 m ³	207	329	231	355	347	339	337
Net production	000 m ³	410	598	465	673	659	820	617
Saw log purchases	000 m ³	214	299	216	234	215	172	129
Log price, average ⁽⁴⁾	\$/m ³	\$ 160	\$ 139	\$ 134	\$ 121	\$ 113	\$ 155	\$ 129

Figures in the table above may not equal, sum or recalculate to figures presented elsewhere due to rounding.

(1) "mmfbm" = millions of board feet; "mfbm" = thousands of board feet.

(2) Includes glulamated wood products.

(3) Coastal BC business only. Net production is log production, net of residuals and waste.

(4) The average realized log price per cubic metre has been presented on a gross basis.

In a normal operating year there is seasonality to the Company's operations with higher lumber sales in the second and third quarters when construction and renovation and repair activity, particularly in the US, has historically tended to be higher. Log production is greater in that same period as longer daylight permits more hours of operations. Logging activity may also vary depending on weather conditions such as rain, snow and ice in the winter and the threat of forest fire in the summer. This seasonality generally results in the Company increasing working capital utilization through its third quarter as it builds log inventory during optimal harvest conditions and builds lumber inventory in advance of seasonally high lumber demand.

The Company's quarterly financial trends are most impacted by typical industry-wide seasonality, levels of lumber production, log costs, market prices for lumber, labour disputes, the USD/CAD exchange rate, long term asset impairments and restructuring charges, and disposals of non-core properties.

Western Forest Products Inc.

Unaudited Condensed Consolidated Interim Financial Statements

For the three and nine months ended September 30, 2025 and 2024

Western Forest Products Inc.
Condensed Consolidated Statements of Financial Position
(Expressed in millions of Canadian dollars) (unaudited)

	September 30, 2025	December 31, 2024
Assets		
Current assets:		
Cash and cash equivalents	\$ 5.7	\$ 7.9
Trade and other receivables	61.8	60.1
Inventory ^(Note 5)	180.1	217.1
Prepaid expenses and other assets	26.0	35.0
Assets held for sale ^(Note 6)	-	7.4
Income taxes receivable	7.9	6.6
	<u>281.5</u>	<u>334.1</u>
Non-current assets:		
Property, plant and equipment	328.6	349.6
Timber licenses	85.2	88.2
Biological assets ^(Note 7)	16.0	48.6
Other assets ^{(Note 17(a))}	14.6	87.4
Goodwill	7.2	7.5
Deferred income tax assets	1.6	0.1
	<u>\$ 734.7</u>	<u>\$ 915.5</u>
Liabilities and Equity		
Current liabilities:		
Bank indebtedness	\$ 0.4	\$ -
Accounts payable and accrued liabilities	87.0	110.7
Liabilities directly associated with assets held for sale ^(Note 6)	-	0.3
Income taxes payable	0.2	-
Lease liabilities	6.9	6.7
Reforestation obligation	7.4	7.3
Deferred revenue ^{(Note 17(d))}	2.0	2.0
	<u>103.9</u>	<u>127.0</u>
Non-current liabilities:		
Long-term debt ^(Note 8)	16.9	85.5
Lease liabilities	14.3	12.8
Reforestation obligation	13.1	14.6
Other liabilities ^(Note 10)	12.7	11.8
Deferred revenue ^{(Note 17(d))}	38.9	40.5
Deferred income tax liabilities	36.2	57.0
	<u>236.0</u>	<u>349.2</u>
Equity:		
Share capital	405.4	405.4
Contributed surplus	8.9	8.9
Translation reserve	5.7	8.1
Retained earnings	72.1	135.8
Total equity attributable to equity shareholders of the Company	<u>492.1</u>	<u>558.2</u>
Non-controlling interest	6.6	8.1
	<u>498.7</u>	<u>566.3</u>
	<u>\$ 734.7</u>	<u>\$ 915.5</u>
Commitments and contingencies ^(Note 17)		
Subsequent events ^{(Note 17(b))}		

See accompanying notes to these unaudited condensed consolidated interim financial statements.

Approved on behalf of the Board:

"Daniel Nocente"
Chair

"Steven Hofer"
President & Chief Executive Officer

Western Forest Products Inc.
Condensed Consolidated Statements of Comprehensive Loss
(Expressed in millions of Canadian dollars except for share and per share amounts) (unaudited)

	Three months ended September 30,		Nine months ended September 30,	
	2025	2024	2025	2024
Revenue ^(Note 13)	\$ 233.0	\$ 241.7	\$ 784.6	\$ 790.7
Costs and expenses:				
Cost of goods sold	220.4	233.8	720.3	736.4
Freight	13.6	16.4	46.6	51.8
Export tax ^{(Note 17(a, b))}	66.0	5.2	83.8	15.5
Selling and administration	11.0	10.7	33.4	33.0
	<u>311.0</u>	<u>266.1</u>	<u>884.1</u>	<u>836.7</u>
Operating loss prior to restructuring and other items	(78.0)	(24.4)	(99.5)	(46.0)
Operating restructuring items	-	(1.9)	(0.8)	(3.4)
Other income (loss) ^(Note 14)	<u>6.9</u>	<u>(0.7)</u>	<u>22.2</u>	<u>1.7</u>
Operating loss	(71.1)	(27.0)	(78.1)	(47.7)
Finance costs	<u>(12.0)</u>	<u>(1.2)</u>	<u>(13.8)</u>	<u>(4.9)</u>
Loss before income taxes	(83.1)	(28.2)	(91.9)	(52.6)
Income tax expense (recovery) ^(Note 15)				
Current	(2.9)	(7.2)	(4.8)	(7.1)
Deferred	<u>(18.9)</u>	<u>(1.4)</u>	<u>(22.2)</u>	<u>(12.2)</u>
	<u>(21.8)</u>	<u>(8.6)</u>	<u>(27.0)</u>	<u>(19.3)</u>
Net loss	(61.3)	(19.6)	(64.9)	(33.3)
Net loss attributable to equity shareholders of the Company	(60.3)	(18.0)	(63.4)	(29.9)
Net loss attributable to non-controlling interest	<u>(1.0)</u>	<u>(1.6)</u>	<u>(1.5)</u>	<u>(3.4)</u>
	(61.3)	(19.6)	(64.9)	(33.3)
Other comprehensive income (loss)				
Items that will not be reclassified to profit or loss:				
Employee future benefits actuarial loss	0.7	(0.4)	-	(0.7)
Income tax (recovery) expense ^(Note 15)	<u>(0.2)</u>	<u>0.1</u>	<u>-</u>	<u>0.2</u>
Total items that will not be reclassified to profit or loss	<u>0.5</u>	<u>(0.3)</u>	<u>-</u>	<u>(0.5)</u>
Items that may be reclassified subsequently to profit or loss:				
Foreign currency translation differences for foreign operations	<u>1.5</u>	<u>(0.8)</u>	<u>(2.4)</u>	<u>1.6</u>
Total comprehensive loss	<u>\$ (59.3)</u>	<u>\$ (20.7)</u>	<u>\$ (67.3)</u>	<u>\$ (32.2)</u>
Loss per share (in dollars) ^(Note 16)				
Basic and diluted	\$ (5.71)	\$ (1.71)	\$ (6.00)	\$ (2.83)

Western Forest Products Inc.
Condensed Consolidated Statements of Changes in Equity

(Expressed in millions of Canadian dollars) (unaudited)

	Share Capital		Contributed surplus	Translation reserve	Retained earnings	Non-controlling interest	Total equity
	Number ⁽¹⁾	Amount					
Balance at December 31, 2023	10,558	405.4	8.8	1.9	148.9	2.9	567.9
Net loss	-	-	-	-	(29.9)	(3.4)	(33.3)
Other comprehensive income (loss):							
Employee future benefits actuarial loss	-	-	-	-	(0.7)	-	(0.7)
Income tax recovery on actuarial loss ^(Note 15)	-	-	-	-	0.2	-	0.2
Foreign currency translation differences for foreign operations	-	-	-	1.6	-	-	1.6
Total comprehensive loss	-	-	-	1.6	(30.4)	(3.4)	(32.2)
Non-controlling interest ^(Note 11)	-	-	-	-	19.2	9.3	28.5
Total transactions with owners, recorded directly in equity	-	-	-	-	19.2	9.3	28.5
Balance at September 30, 2024	10,558	\$ 405.4	\$ 8.8	\$ 3.5	\$ 137.7	\$ 8.8	\$ 564.2
Balance at December 31, 2024	10,558	405.4	8.9	8.1	135.8	8.1	566.3
Net loss	-	-	-	-	(63.4)	(1.5)	(64.9)
Other comprehensive income (loss):							
Foreign currency translation differences for foreign operations	-	-	-	(2.4)	-	-	(2.4)
Total comprehensive loss	-	-	-	(2.4)	(63.4)	(1.5)	(67.3)
Non-controlling interest ^(Note 11)	-	-	-	-	(0.3)	-	(0.3)
Total transactions with owners, recorded directly in equity	-	-	-	-	(0.3)	-	(0.3)
Balance at September 30, 2025	10,558	\$ 405.4	\$ 8.9	\$ 5.7	\$ 72.1	\$ 6.6	\$ 498.7

⁽¹⁾ Number of shares presented in thousands.

Western Forest Products Inc.
Condensed Consolidated Statements of Cash Flows
(Expressed in millions of Canadian dollars) (unaudited)

	Three months ended September 30,		Nine months ended September 30,	
	2025	2024	2025	2024
Cash provided by (used in):				
Operating activities:				
Net loss	\$ (61.3)	\$ (19.6)	\$ (64.9)	\$ (33.3)
Items not involving cash:				
Amortization of property, plant and equipment	11.1	12.6	34.6	37.4
Amortization of timber licenses	1.0	1.0	3.0	3.0
Impairment of assets	-	0.1	-	0.1
Fire-related impairments	-	-	3.8	-
Loss (gain) on disposal of assets ^(Notes 6, 14)	0.1	0.1	(23.8)	(0.1)
Amortization of deferred revenue	(0.5)	(0.5)	(1.6)	(1.5)
Finance costs	12.0	1.2	13.8	4.9
Income tax recovery ^(Note 15)	(21.8)	(8.6)	(27.0)	(19.3)
Change in reforestation obligation	(0.9)	0.1	(1.7)	(0.6)
Share-based compensation, including mark-to-market adjustment	0.5	0.8	1.7	0.8
Change in employee future benefits obligation	(0.1)	(0.2)	(0.6)	(0.7)
Export tax receivable ^{(Note 17(a))}	59.5	(1.0)	59.5	(1.0)
Foreign exchange and other	(1.5)	(0.4)	4.6	(2.6)
Income taxes received	3.4	22.6	3.9	22.5
	<u>1.5</u>	<u>8.2</u>	<u>5.3</u>	<u>9.6</u>
Changes in non-cash working capital items:				
Trade and other receivables	7.0	21.0	0.5	(7.9)
Inventory	23.0	(8.6)	36.5	5.2
Prepaid expenses and other assets	7.9	5.1	9.1	6.1
Accounts payable and accrued liabilities	(11.4)	(14.8)	(23.8)	(17.3)
	<u>26.5</u>	<u>2.7</u>	<u>22.3</u>	<u>(13.9)</u>
	<u>28.0</u>	<u>10.9</u>	<u>27.6</u>	<u>(4.3)</u>
Investing activities:				
Additions to property, plant and equipment	(8.4)	(9.5)	(23.6)	(22.8)
Net proceeds from private timberlands sale ^(Note 14)	-	-	67.3	-
Net proceeds from sale of assets held for sale ^(Notes 6, 14)	-	-	7.1	-
Net proceeds of property, equipment and other disposals	-	0.1	0.3	1.0
Deposits on purchase of equipment	-	(0.2)	-	(0.2)
Advances and loans receipts	0.1	0.1	0.2	0.2
Net proceeds on disposition of minority interest in subsidiary ^(Note 11)	(0.4)	-	(0.4)	35.1
	<u>(8.7)</u>	<u>(9.5)</u>	<u>50.9</u>	<u>13.3</u>
Financing activities:				
Drawings (repayments) on credit facility	(14.0)	2.6	(68.1)	6.5
Deferred financing fees	-	-	(0.9)	-
Bank (repayments) indebtedness	(0.4)	0.9	0.4	0.5
Interest payments	(1.3)	(1.8)	(4.3)	(6.2)
Lease payments	(2.1)	(2.4)	(7.8)	(7.1)
	<u>(17.8)</u>	<u>(0.7)</u>	<u>(80.7)</u>	<u>(6.3)</u>
Increase (decrease) in cash and cash equivalents	1.5	0.7	(2.2)	2.7
Cash and cash equivalents, beginning of period	4.2	4.3	7.9	2.3
Cash and cash equivalents, September 30	<u>\$ 5.7</u>	<u>\$ 5.0</u>	<u>\$ 5.7</u>	<u>\$ 5.0</u>

See accompanying notes to these unaudited condensed consolidated interim financial statements.

Western Forest Products Inc.

Notes to the Unaudited Condensed Consolidated Interim Financial Statements

Three and nine months ended September 30, 2025 and 2024

(Tabular amounts expressed in millions of Canadian dollars except number of shares and per share amounts)

1. Reporting entity

Western Forest Products Inc. ("Western" or the "Company") is an integrated softwood forest products company, incorporated and domiciled in Canada, operating in the coastal region of British Columbia ("BC") and Washington State, United States ("US"). The address of the Company's head office is Suite 800 – 1055 West Georgia Street, Vancouver, BC, Canada. The unaudited condensed consolidated interim financial statements ("interim financial statements") as at and for the three and nine months ended September 30, 2025 and 2024 comprise the financial results of the Company and its subsidiaries. The Company's primary business is the sale of lumber and logs, which includes timber harvesting, sawmilling logs into specialty lumber, value-added lumber and glulam remanufacturing, and wholesaling purchased lumber. The Company is listed on the Toronto Stock Exchange ("TSX"), under the symbol WEF.

2. Basis of preparation

These interim financial statements of the Company have been prepared in accordance with IAS 34, *Interim Financial Reporting*. These interim financial statements do not include all of the disclosures required by IFRS for annual financial statements, and should be read in conjunction with the Company's annual consolidated financial statements for the year ended December 31, 2024, available at www.westernforest.com or www.sedarplus.ca. References to the three and nine months ended September 30 may be referred to as Q3 and YTD, respectively.

The interim financial statements were authorized for issue by the Board of Directors on November 4, 2025.

3. Material accounting policies

The material accounting policies applied by the Company in these interim financial statements are the same as those applied by the Company in its annual consolidated financial statements as at and for the year ended December 31, 2024.

4. Seasonality of operations

In a normal operating year, there is some seasonality to the Company's operations, with higher lumber sales in the second and third quarters when construction activity in certain key markets has historically tended to be higher. Logging activity may also vary depending on weather conditions such as rain, snow and ice in the winter and the threat of forest fires in the summer.

5. Inventory

	September 30, 2025			December 31, 2024		
	Gross carrying value	Provisions	Lower of cost and net realizable value	Gross carrying value	Provisions	Lower of cost and net realizable value
Logs	\$ 111.4	\$ (13.3)	\$ 98.1	\$ 138.0	\$ (13.2)	\$ 124.8
Lumber	73.1	(11.1)	62.0	82.8	(11.3)	71.5
Supplies and other	20.0	-	20.0	20.8	-	20.8
	<u>\$ 204.5</u>	<u>\$ (24.4)</u>	<u>\$ 180.1</u>	<u>\$ 241.6</u>	<u>\$ (24.5)</u>	<u>\$ 217.1</u>

The carrying amount of inventory recorded at net realizable value was \$70.9 million at September 30, 2025 (December 31, 2024: \$61.9 million), with the remaining inventory recorded at cost.

The Company recognized a decrease in the provision for write-down to net realizable value of \$5.5 million and \$0.1 respectively for the three and nine months ended September 30, 2025 (Q3 2024 and YTD 2024: decrease of \$5.1 million and \$9.6 million, respectively).

Western Forest Products Inc.

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6. Assets held for sale

On February 28, 2025, the Company completed its sale of its Alberni Pacific Division ("APD"), for net proceeds of \$7.1 million. APD had been recorded in assets held for sale as at December 31, 2024. The Company recognized a gain of \$0.2 million in the first quarter of 2025 recorded in other income (loss) in the statement of comprehensive loss related to the sale.

As at September 30, 2025, the assets held for sale comprised the following assets and liabilities:

	Sept. 30, 2025	Dec. 31, 2024
Property, plant and equipment	-	7.4
Assets held for sale	<u>\$ -</u>	<u>\$ 7.4</u>
Lease and other liabilities directly associated with assets held for sale	<u>\$ -</u>	<u>\$ 0.3</u>

7. Biological assets

Reconciliation of carrying amount

	Three months ended Sept. 30,		Nine months ended Sept. 30,	
	2025	2024	2025	2024
Carrying value, beginning	\$ 15.9	\$ 49.4	\$ 48.6	\$ 49.3
Change in fair value due to growth and pricing	0.1	0.1	0.2	0.2
Harvested timber transferred to inventory	-	(0.3)	-	(0.3)
Disposals (Note 14)	-	-	(32.8)	-
Carrying value, September 30	<u>\$ 16.0</u>	<u>\$ 49.2</u>	<u>\$ 16.0</u>	<u>\$ 49.2</u>

At September 30, 2025, private timberlands comprised an area of approximately 8,399 hectares (December 31, 2024: 22,693 hectares) of land owned by the Company. Standing timber on private timberlands range from newly planted areas to mature forest available for harvest.

During the three and nine months ended September 30, 2025, the Company harvested and scaled 452 cubic meters ("m³") and 6,143 m³ of logs, respectively (Q3 2024 and YTD 2024: 5,671 cubic meters and 13,119 m³, respectively), from its private timberlands for the nine months ended September 30, 2025.

8. Long-term debt

	Sept. 30, 2025	Dec. 31, 2024
Credit facility drawings	\$ 17.9	\$ 86.0
Less transaction costs	(1.0)	(0.5)
Long-term debt	<u>\$ 16.9</u>	<u>\$ 85.5</u>
Available Credit Facility	\$ 250.0	\$ 250.0
Credit Facility drawings	(17.9)	(86.0)
Outstanding letters of credit included in line utilization	(3.2)	(27.3)
Unused portion of Credit Facility	<u>\$ 228.9</u>	<u>\$ 136.7</u>

The Company's syndicated Credit Facility (the "Credit Facility") provides for a maximum borrowing amount of \$250 million, with advances in excess of \$215 million subject to a leverage metric. On May 1, 2025, the Credit Facility was amended, with the maturity date extended to July 21, 2028 from July 21, 2026.

The Credit Facility is available in CAD by way of Prime Rate Advances, Canadian Overnight Repo Rate Average Advances or Letters of Credit and in USD by way of Secured Overnight Financing Rate US Base Rate Advances, US Prime Rate Advances, or Letters of Credit. Interest on the Credit Facility is indexed to benchmark rates and varies depending on the nature of each draw and certain financial benchmarks.

The Credit Facility is secured by a general security agreement, excluding certain specified properties and their related assets, and is subject to certain financial covenants, including a maximum debt to total capitalization ratio.

On September 16, 2025, the Credit Facility was amended to allow a new bilateral letter of credit facility (the "LC Facility") with Royal Bank of Canada. The LC Facility provides for a maximum of USD\$30 million in letters of credit to be used as collateral for US customs bonds related to duties imposed on softwood lumber. The LC Facility is guaranteed by Export Development Canada. As at September 30, 2025, the Company had USD\$21.0 million (\$29.2 million) in outstanding letters of credit on the LC Facility.

Western Forest Products Inc.

Notes to the Unaudited Condensed Consolidated Interim Financial Statements

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(Tabular amounts expressed in millions of Canadian dollars except number of shares and per share amounts)

8. Long-term debt (continued)

The Company was in compliance with its financial covenants as at September 30, 2025 and expects to comply for at least twelve months thereafter. Accordingly, the loan is classified as non-current at September 30, 2025.

9. Employee future benefits

The Company has defined benefit plans that provide pension or other retirement benefits to certain of its salaried employees. The Company also provides other post-employment benefits and pension bridging benefits to eligible retired employees. The defined benefit pension plans were closed to new participants effective June 30, 2006. No further benefits accrue under these plans for years of service after December 31, 2010, and no further benefits accrue under these plans for compensation increases effective December 31, 2016.

The amounts recognized in the statements of financial position for the Company's employee future benefit obligations, consisting of both the defined benefit salaried pension plans and other non-pension benefits are as follows:

	Sept. 30, 2025	Dec. 31, 2024
Present value of obligations	\$ 87.5	\$ 89.8
Fair value of plan assets	(83.1)	(84.9)
Liability recognized in the statements of financial position (Note 10)	<u>\$ 4.4</u>	<u>\$ 4.9</u>

The discount rate used as at September 30, 2025 was 4.55% per annum (December 31, 2024: 4.54% per annum). The Company expects to make funding contributions to its defined benefit plans of \$1.2 million in 2025.

10. Other liabilities

	Current	Non-current	Total
As at September 30, 2025			
Defined benefit employee future benefits obligation (Note 9)	\$ -	\$ 4.4	\$ 4.4
Defined contribution employee future benefits obligation	-	3.1	3.1
Environmental provision	0.2	2.2	2.4
Deferred share unit plan liabilities	1.6	-	1.6
Restricted share unit plan liabilities	0.5	2.7	3.2
Other	-	0.3	0.3
	<u>\$ 2.3</u>	<u>\$ 12.7</u>	<u>\$ 15.0</u>
As at December 31, 2024			
Defined benefit employee future benefits obligation (Note 9)	\$ -	\$ 4.9	\$ 4.9
Defined contribution employee future benefits obligation	-	2.7	2.7
Environmental provision	0.1	2.4	2.5
Deferred share unit plan liabilities	1.0	-	1.0
Restricted share unit plan liabilities	0.6	1.4	2.0
Other	-	0.4	0.4
	<u>\$ 1.7</u>	<u>\$ 11.8</u>	<u>\$ 13.5</u>

The current portion of other liabilities is recognized in accounts payable and accrued liabilities in the statements of financial position.

11. Non-controlling interest

On March 27, 2024, the Company completed the sale of a 34% ownership interest in its newly formed La-kwa sa muqw Forestry Limited Partnership ("LFLP") to four Vancouver Island First Nations for gross proceeds of \$35.9 million. The LFLP is comprised of certain assets and liabilities of the Company's former Mid-Island Forest Operation, including TFL 64, which was created through the subdivision of Block 2 of TFL 39. This is considered a transaction with owners in their capacity as owners, and because it did not result in a loss of control, the gain on disposal was recognized directly to retained earnings. During the three and nine months ended September 30, 2025, the Company incurred \$0.3 million, net of deferred tax, as a final settlement payment related to the sale, which was recognized directly to retained earnings.

Western Forest Products Inc.

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12. BC Manufacturing Jobs Fund

On February 28, 2025, the Company and the Province of British Columbia, through the BC Manufacturing Jobs Fund, entered into an agreement to reimburse eligible expenditures up to a maximum of \$7.5 million related to construction of new kilns and other capital projects. During the three and nine months ended September 30, 2025, the Company accrued \$2.1 and \$3.5 million, respectively, related to eligible expenditures incurred, which has been deducted from the carrying amount of the assets in construction.

13. Revenue

In the following table, revenue is disaggregated by primary geographical market based on the known origin of the customer, and by major products.

	Three months ended Sept. 30,		Nine months ended Sept. 30,	
	2025	2024	2025	2024
Primary geographic markets				
Canada	\$ 79.8	\$ 81.7	\$ 283.4	\$ 283.6
United States	69.7	95.8	271.4	273.5
Japan	30.0	23.7	84.4	101.8
China	23.2	18.6	65.4	63.0
Other	24.5	18.8	64.7	59.0
Europe	5.8	3.1	15.3	9.8
	<u>\$ 233.0</u>	<u>\$ 241.7</u>	<u>\$ 784.6</u>	<u>\$ 790.7</u>
Major Products				
Lumber	\$ 181.1	\$ 189.9	\$ 609.6	\$ 602.8
Logs	38.3	39.9	120.8	141.5
By-products	8.5	9.1	31.0	32.0
Forestry services and other	5.1	2.8	23.2	14.4
	<u>\$ 233.0</u>	<u>\$ 241.7</u>	<u>\$ 784.6</u>	<u>\$ 790.7</u>

14. Other income (loss)

	Three months ended Sept. 30,		Nine months ended Sept. 30,	
	2025	2024	2025	2024
Gain on sale of private timberlands	\$ -	\$ -	\$ 23.7	\$ -
Gain on sale of assets held for sale	-	-	0.2	-
Gain on disposal of property, plant, and equipment	-	(0.1)	-	0.1
Fire-related impairments	-	-	(3.8)	-
Foreign exchange gain (loss)	0.1	(0.5)	(4.8)	1.7
Insurance recovery	6.9	-	6.9	-
Other	(0.1)	(0.1)	-	(0.1)
	<u>\$ 6.9</u>	<u>\$ (0.7)</u>	<u>\$ 22.2</u>	<u>\$ 1.7</u>

On February 10, 2025, the Company completed the sale of 14,294 hectares of fee simple land, biological assets and infrastructure on northern Vancouver Island, BC for net proceeds of \$67.3 million to a Canadian affiliate of the Eastwood Climate Smart Forestry Fund I. The Company recorded a gain of \$23.7 million on the sale.

On June 29, 2025, the Company's Columbia Vista sawmill, located in Vancouver, Washington, sustained extensive damage in a fire, rendering the mill inoperable. As a result of the fire, the Company recorded impairment charges of \$3.1 million related to property, plant and equipment and \$0.7 million related to inventory that was damaged. During the three and nine months ended September 30, 2025, the Company recognized \$6.9 million in an insurance recovery related to the fire as an initial deposit.

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15. Income taxes

Income tax recovery differs from the amount that would be computed by applying the Company's combined Federal and Provincial statutory rate as follows:

	Three months ended Sept. 30,		Nine months ended Sept. 30,	
	2025	2024	2025	2024
Loss before income taxes	\$ (83.1)	\$ (28.2)	\$ (91.9)	\$ (52.6)
Income tax recovery at statutory rate of 27%	\$ (22.4)	\$ (7.6)	\$ (24.8)	\$ (14.2)
Difference in jurisdictional tax rates	(0.2)	0.2	0.5	0.6
Difference in basis and capital inclusion rates	-	-	(3.9)	-
Other permanent differences	0.7	0.2	0.8	0.2
Realization of previously unrecognized valuation allowance	-	(1.8)	-	(6.2)
Other	0.1	0.4	0.4	0.3
	<u>\$ (21.8)</u>	<u>\$ (8.6)</u>	<u>\$ (27.0)</u>	<u>\$ (19.3)</u>
Recognized in Other comprehensive loss				
Deferred tax recovery	<u>\$ 0.2</u>	<u>\$ (0.1)</u>	<u>\$ -</u>	<u>\$ (0.2)</u>
Recognized in Retained earnings				
Deferred tax (recovery) expense	<u>\$ (0.1)</u>	<u>\$ -</u>	<u>\$ (0.1)</u>	<u>\$ 6.6</u>

16. Loss per share

Loss per share is calculated utilizing the treasury stock method for determining the dilutive effect of options issued. The reconciliation of the numerator and denominator is determined as follows:

	Three months ended Sept. 30, 2025			Three months ended Sept. 30, 2024		
	Net earnings attributable to equity shareholders	Weighted average number of shares	Per share	Net loss attributable to equity shareholders	Weighted average number of shares	Per share
Issued shares, beginning of period		10,558			10,558	
Effect of shares:						
Issued in the quarter		-			-	
Basic loss per share	<u>\$ (60.3)</u>	<u>10,558</u>	<u>\$ (5.71)</u>	<u>\$ (18.0)</u>	<u>10,558</u>	<u>\$ (1.71)</u>
Effective of dilutive securities:						
Stock options		-			-	
Diluted loss per share	<u>\$ (60.3)</u>	<u>10,558</u>	<u>\$ (5.71)</u>	<u>\$ (18.0)</u>	<u>10,558</u>	<u>\$ (1.71)</u>
	Nine months ended Sept. 30, 2025			Nine months ended Sept. 30, 2024		
	Net earnings attributable to equity shareholders	Weighted average number of shares	Per share	Net loss attributable to equity shareholders	Weighted average number of shares	Per share
Issued shares, beginning of period		10,558			10,558	
Effect of shares:						
Issued in the quarter		-			-	
Basic loss per share	<u>\$ (63.4)</u>	<u>10,558</u>	<u>\$ (6.00)</u>	<u>\$ (29.9)</u>	<u>10,558</u>	<u>\$ (2.83)</u>
Effective of dilutive securities:						
Stock options		-			-	
Diluted loss per share	<u>\$ (63.4)</u>	<u>10,558</u>	<u>\$ (6.00)</u>	<u>\$ (29.9)</u>	<u>10,558</u>	<u>\$ (2.83)</u>

Where the addition of stock options to the total shares outstanding has an anti-dilutive impact on the diluted loss per share calculation, those stock options have not been included in the total shares outstanding for purposes of the calculation of diluted loss per share.

On July 1, 2025, the Board of Directors approved a consolidation on the basis of one post-consolidation common share for every 30 pre-consolidation common shares. On July 28, 2025, the share consolidation became effective. As a result of the share consolidation, all per share information used in the calculation of loss per share has been retrospectively adjusted for all periods presented.

Western Forest Products Inc.

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17. Commitments and contingencies

(a) Softwood lumber duty dispute

On October 12, 2015, the softwood lumber agreement between Canada and the US, under which Canadian softwood lumber shipments to the US ("shipments") were assessed an export tax by the Canadian government, expired.

From 2017 onward, as a result of petitions filed by the US Lumber Coalition, and others, and determinations made by the US International Trade Commission, the US Department of Commerce ("DoC") imposed Countervailing ("CV") and Anti-dumping duties ("AD") on shipments to the US from Canada. As a result of these actions, cash deposits for CV were required for Canadian lumber imports to the US effective April 28, 2017 through August 25, 2017, and from December 28, 2017 onwards; and cash deposits for AD were required for Canadian lumber imports to the US effective June 30, 2017 until December 26, 2017, and from December 28, 2017 onwards.

As each DoC Administrative Review ("AR") of a shipment year is completed, final rates are published in the federal register and a revised cash deposit rate is established until publication of final rates of the next AR.

The Company expenses export taxes at the cash duty deposit rate as lumber shipments are made. Where final duty rates differed from cash deposit rates, the Company recognized revisions to its export tax expense. As cash deposit rates differed from final duty rates for lumber shipments made in 2017 through 2023, the Company recognized a long-term interest-bearing duty receivable totalling USD\$3.2 million (\$4.5 million) in its statements of financial position. During the three and nine months ended September 30, 2025, export tax expense of \$66.0 million and \$83.8 million, respectively (Q3 2024 and YTD 2024: \$5.2 million and \$15.5 million, respectively) was recorded in the statements of comprehensive loss.

On February 21, 2025, the DoC initiated its seventh AR of CV and AD for shipments in 2024, with a completion deadline of January 31, 2026.

On July 21, 2025, a binational Canada-United States-Mexico Agreement ("CUSMA") Chapter 10 Panel (the "Panel") issued its initial decision with respect to Canada's challenge of the DoC's final results of the first AR ("AR1") of the AD order on Canadian softwood lumber products. AR1 relates to softwood lumber exports from the period April 28, 2017 through December 31, 2018. The Panel determined that certain key aspects of the DoC's final AR1 AD results were inconsistent with US law and directed the DoC to review those aspects of its decision. On September 17, 2025, the Panel dismissed the case at the joint request of the Canadian and US parties.

On July 25, 2025, the DoC announced its final AD rates applicable to Western related to the sixth AR of 20.56%, compared to the previous AD rate of 7.66%. On August 8, 2025, the DoC announced its final CV rates applicable to Western related to AR6 of 14.63%, compared to the previous CV rate of 6.74%. On September 11, 2025, the DoC amended the AD rate to 20.53% to correct a ministerial calculation error. Western recorded a non-cash export tax expense of USD\$44.1 million (\$59.5 million), plus accrued interest of approximately USD\$8.2 million (\$11.4 million), in the third quarter of 2025 related to the sixth AR final AD and CV rates (Q3 2024 and YTD 2024: export tax recovery of USD\$0.8 million; CAD\$1.0 million related to the fifth AR final AD and CV rates). Cash deposits accrue at the most recent final AD and CV duty rates.

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17. Commitments and contingencies (continued)

(a) Softwood lumber duty dispute (continued)

The following table summarizes the cash deposit rates in effect and the preliminary and final rates applicable to Canadian lumber shipments to the US for the periods presented:

Lumber shipment date	Aug. 11, 2025 Onward	July 29, 2025 through Aug. 11, 2025	Aug. 19, 2024 through July 28, 2025	Aug. 1, 2023 through Aug. 18, 2024
Cash deposit rate				
CV	14.63%	6.74%	6.74%	1.79%
AD	20.53%	20.53%	7.66%	6.26%
Combined	35.16%	27.27%	14.40%	8.05%
Lumber shipment year		AR6 2023 Final	AR5 2022 Final	AR4 2021 Final
Duty rate				
CV		14.63%	6.74%	1.79%
AD		20.53%	7.66%	6.26%
Combined		35.16%	14.40%	8.05%

As at September 30, 2025, including interest of USD\$4.2 million (December 31, 2024: USD\$10.2 million), the duty receivable of USD\$7.4 million (December 31, 2024: USD\$57.5 million) was revalued at the period-end exchange rate to \$10.3 million (December 31, 2024: \$82.7 million) and is recorded in other assets on the consolidated statement of financial position.

Net interest expense of \$10.4 million and \$8.4 million for the three and nine months ended September 30, 2025, respectively, was recorded in finance costs (Q3 2024 and YTD 2024: interest revenue of \$1.4 million and \$3.5 million, respectively). Related foreign exchange losses of \$0.1 million and \$4.6 million for the three and nine months ended September 30, 2025, respectively, were recorded in other income (loss) (Q3 2024 and YTD 2024: \$0.8 million and \$1.5 million foreign exchange losses, respectively).

As at September 30, 2025, the Company had paid USD\$201 million (\$280 million) of duties, all of which remain held in trust by US Department of Treasury (December 31, 2024: USD\$184 million (\$264 million)). With the exception of USD\$3.2 million (\$4.5 million) of duty deposits recognized as a receivable, all duty deposits have been expensed at the cash deposit rates in effect at the date of payment.

(b) Incremental US Tariffs

On July 31, 2025, US President Donald Trump signed an executive order imposing a tariff of 35% on imported goods from Canada to the US that are not compliant with the Canada-United States-Mexico Agreement ("CUSMA") starting on August 1, 2025. The Company's exports to the United States are compliant with CUSMA and are not subject to the 35% tariff.

On September 29, 2025, US President Donald Trump signed an executive order imposing a 10% tariff on imported lumber products through Section 232 of the Trade Expansion Act. The incremental 10% tariff became effective on October 14, 2025.

(c) Litigation and claims

In the normal course of business, the Company may be subject to claims and legal actions that may be made by customers, unions, suppliers and others in respect of which either provision has been made or for which no material liability is expected. Where the Company is unable to determine the outcome of these disputes no amounts have been accrued in these financial statements.

(d) Long-term fibre supply agreements

Certain of the Company's long-term fibre supply agreements with third parties have minimum volume requirements and may, in the case of a failure to produce the minimum annual volume, require the Company to conduct whole log chipping or sell saw logs, which could reduce log availability for our sawmills, source the deficiency from third parties at additional cost or incur a penalty under the fibre supply agreements. If the Company takes any significant curtailments in its sawmills its chip production would decline, increasing the risk that the Company would not meet its contractual obligations where it is not possible to secure replacement

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17. Commitments and contingencies (continued)

(d) Long-term fibre supply agreements (continued)

chips on the open market. Based on chip and pulp log volumes supplied to date, the Company believes it has satisfied fibre commitments as at September 30, 2025. The Company anticipates satisfying annual fibre commitments for the year ending December 31, 2025. The Company has recorded consideration received as part of the long-term fibre supply agreements as deferred revenue, which is recognized straight-line over the term of the contract. The Company recognized related revenue of \$0.5 million and \$1.6 million for the three and nine months ended September 30, 2025 (Q3 2024 and YTD 2024: \$0.5 million and \$1.5 million, respectively).

18. Financial instruments – fair values and risk management

The Company classifies its financial assets in the following categories: amortized cost, fair value through other comprehensive income ("FVOCI") – debt investment; FVOCI – equity investment; or fair value through profit and loss ("FVTPL"), depending upon the business model in which a financial asset is managed and its contractual cash flow characteristics. The Company's non-derivative financial liabilities are measured at amortized cost using the effective interest method.

Fair values are categorized into different levels in a fair value hierarchy based on the inputs used in the valuation techniques as follows:

- Level 1: quoted prices (unadjusted) in active markets for identical assets or liabilities;
- Level 2: inputs other than quoted prices that are observable for the assets or liability, either directly or indirectly; or
- Level 3: inputs for the asset or liability that are not based on observable market data.

The Company's financial instruments held at fair value consist of the export tax and related interest receivable (Note 17(a)), which are classified as Level 3 within the fair value hierarchy.

The Company enters into forward contracts to sell USD and Japanese Yen ("JPY") in order to mitigate a portion of the foreign currency risk. As at September 30, 2025, the Company had outstanding obligations to sell an aggregate USD\$8.0 million at an average exchange rate of CAD\$1.3842 per USD with maturities through October 9, 2025 (December 31, 2024: USD\$12.0 million at an average exchange rate of CAD\$1.4369 per USD).

All foreign currency gains or losses related to currency forward contracts have been recognized in revenue for the period as described in the following table.

	Three months ended Sept. 30,		Nine months ended Sept. 30,	
	2025	2024	2025	2024
Foreign currency (losses) gains recognized in revenue	\$ (0.2)	\$ 0.4	\$ 0.6	\$ (0.1)

Forward contracts in a liability position are included in accounts payable and accrued liabilities on the statements of financial position and assets are included in trade and other receivables.

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